

Building a New NY...*with you*

2012 State of the State Address

Governor Andrew M. Cuomo



One year ago...





Crossroads



Economy



Hardship



Anxiety

New Yorkers
were ***hurting***



Needed Help

SCANDAL

INEFFECTIVE

PARTISAN

3 out of 4 New Yorkers think
Albany's a dysfunctional mess,
SHOWS NEW POLL

By KENNETH LOV
DAILY NEWS
Thursday, April 07, 2009

timesup.com

Compromise? Not in New York

Published 01:00 a.m., Thursday, July 13, 2010

It should be among the most common
and the most eagerly embraced
government so otherwise paralyzed
act of passing an actual bill was due.

Dysfunction Displaces Work
in Distracted Albany

By MICHAEL POWELL and NICHOLAS CONFESSORE
Published: March 5, 2010

ALBANY — To wander into the grand pile of stone
Capitol, to walk its cavernous sandstone
an absurdist play in its third

THE BUFFALO NEWS
Albany's Dysfunction Continues

to Hampden Growth
There are consequences to the endless squabbling in Albany. The latest example came May 15 with the passing of a program administered by the New York State Thruway Authority to this Wednesday; failures, not-for-profit retention would

Albany's grinchiness at it again

Monday, December 10, 2010 1:00 PM

No wonder Gov. Spitzer's poll numbers are in the toilet. To

We were **divided**

Upstate

Downstate

Millionaires

Middle class

Gay

Straight

Democrats

Republicans



Fiscal Deficit

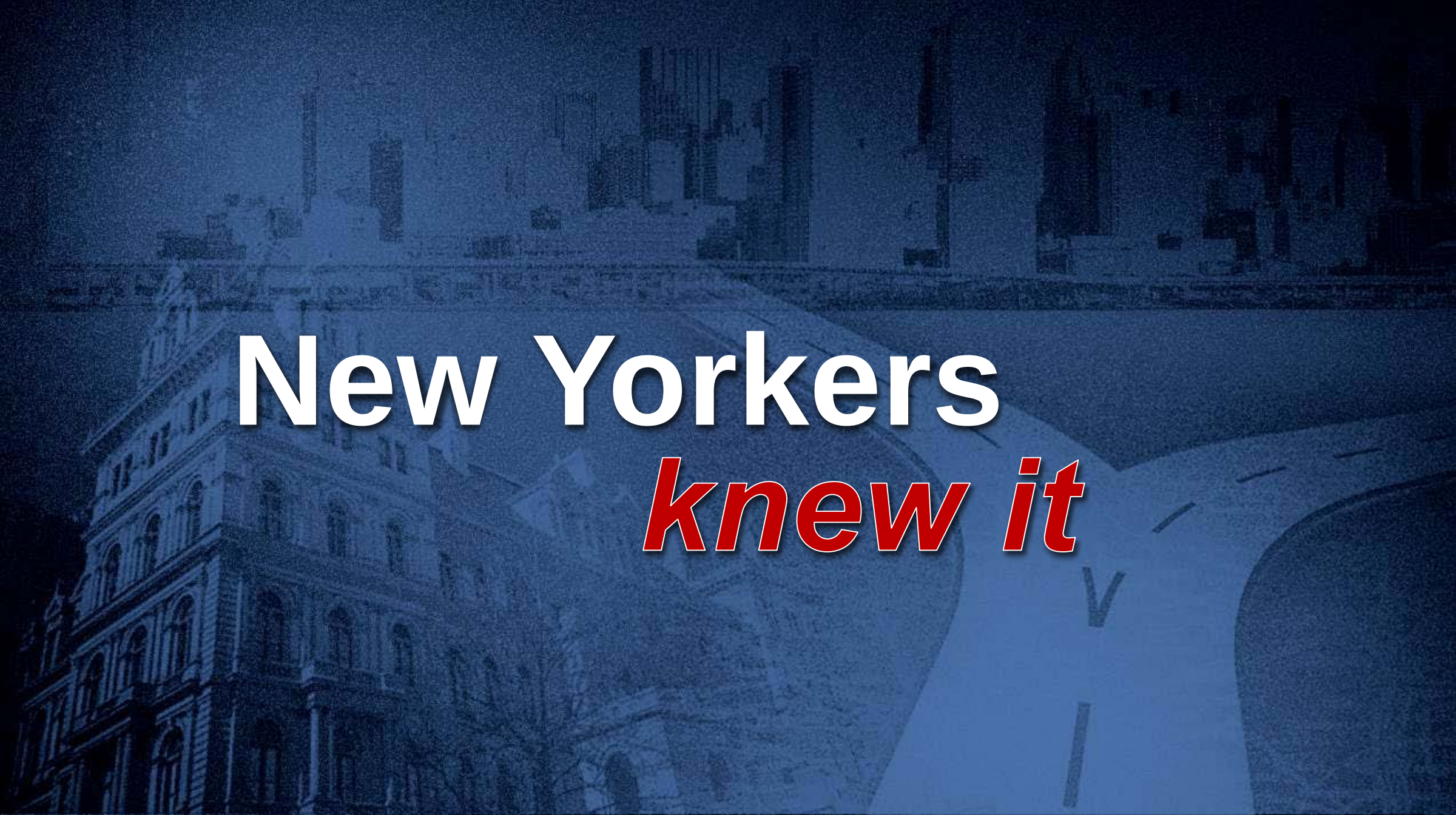
Trust Deficit

Performance Deficit

Integrity Deficit



New Yorkers
deserved better



New Yorkers
knew it

Our Capitol was a
symbol of deterioration
& decline



Under renovation for
11 years...



Scheduled to take
4 more...

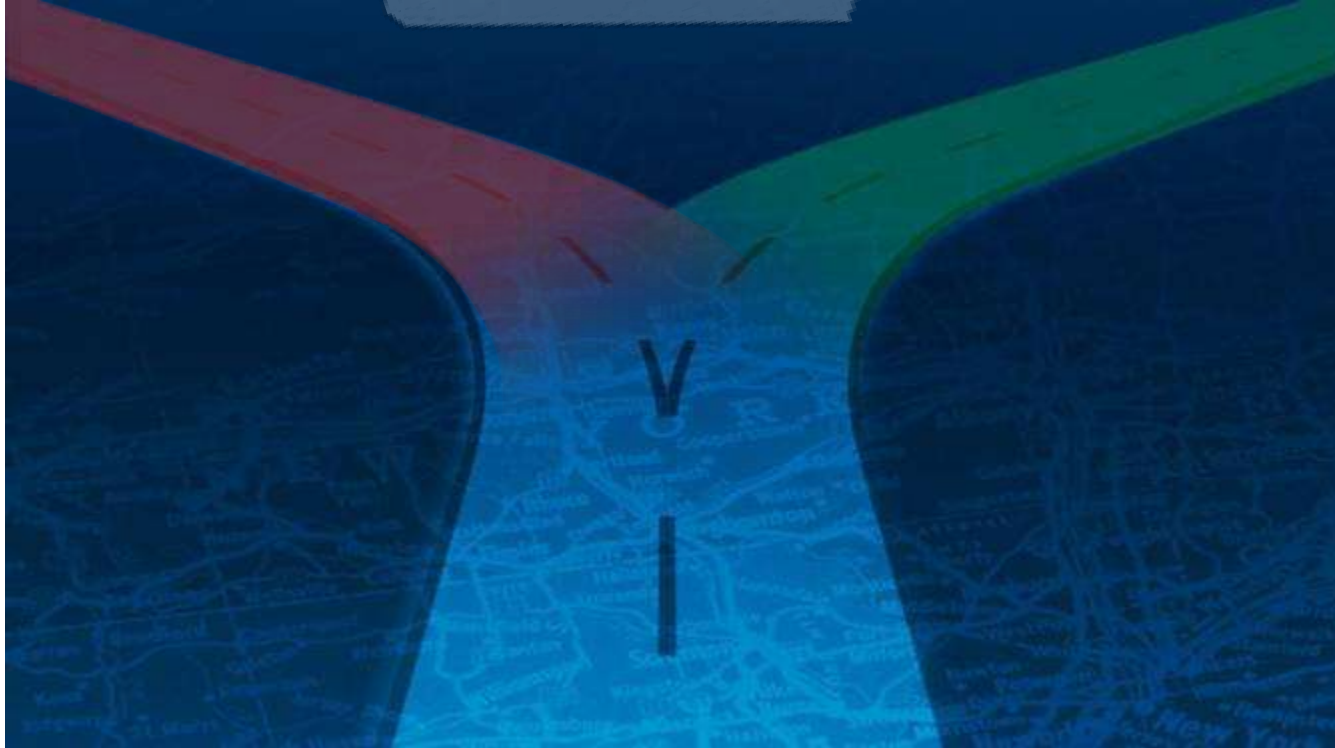




Our people had
problems



Government didn't
have the capacity
or credibility to
help



Crossroads

We had a choice to make



Remain **dysfunctional** & divided



Or come together to
reestablish our government



And **rebuild** our state



We made the right choice

crain's new york business.com

For real: a functioning Albany

Trust has grown between the Legislature and the governor

May 29, 2011

Perhaps Albany was correct: Albany was beyond repair. A right mechanic proved to be just

In light of Albany's commitments, including a state

It turns out that the standard politics do indeed exist in our capital. It had just been so long

Surprise Budget

Editorial

Who can be blamed for the news coming

Newsday

THE LONG ISLAND NEWSPAPER

for New York

THE SARATOGIAN

Serving Saratoga Springs, N.Y. region

State Legislature passes historic on-time budget

ny?
e leaders have
state budgets
adline -- even
nd Senate.

We chose to begin to **change the culture** of Albany



To put the **people** first

The SARATOGIAN

Serving Saratoga Springs, N.Y. region

State Legislature passes historic on-time budget

ALBANY — After a year of scandal, gridlock and the designation as the most dysfunctional state governing body in the nation, New York's Legislature hopes the

rare on-time budget it approved early Thursday turns the page on a nasty chapter for Albany.

To rebuild the trust

For real: a functioning Albany

Trust has grown between the Legislature and the governor
May 29, 2011

Perhaps Gov. Andrew Cuomo was correct: Albany was broken, but not beyond repair. All it needed was the right mechanic. And Mr. Cuomo

It turns out that the standard laws of politics do indeed exist in a capital. It had just been they



To **restore** our deteriorating Capitol

An aerial, high-angle photograph of a large, ornate legislative chamber. The room features a semi-circular arrangement of desks and chairs for legislators, facing a central area. The architecture is grand, with high ceilings, arched windows, and decorative elements. The entire image is overlaid with a dark blue tint.

The 234th Legislative Session

An historic year

2011 Accomplishments

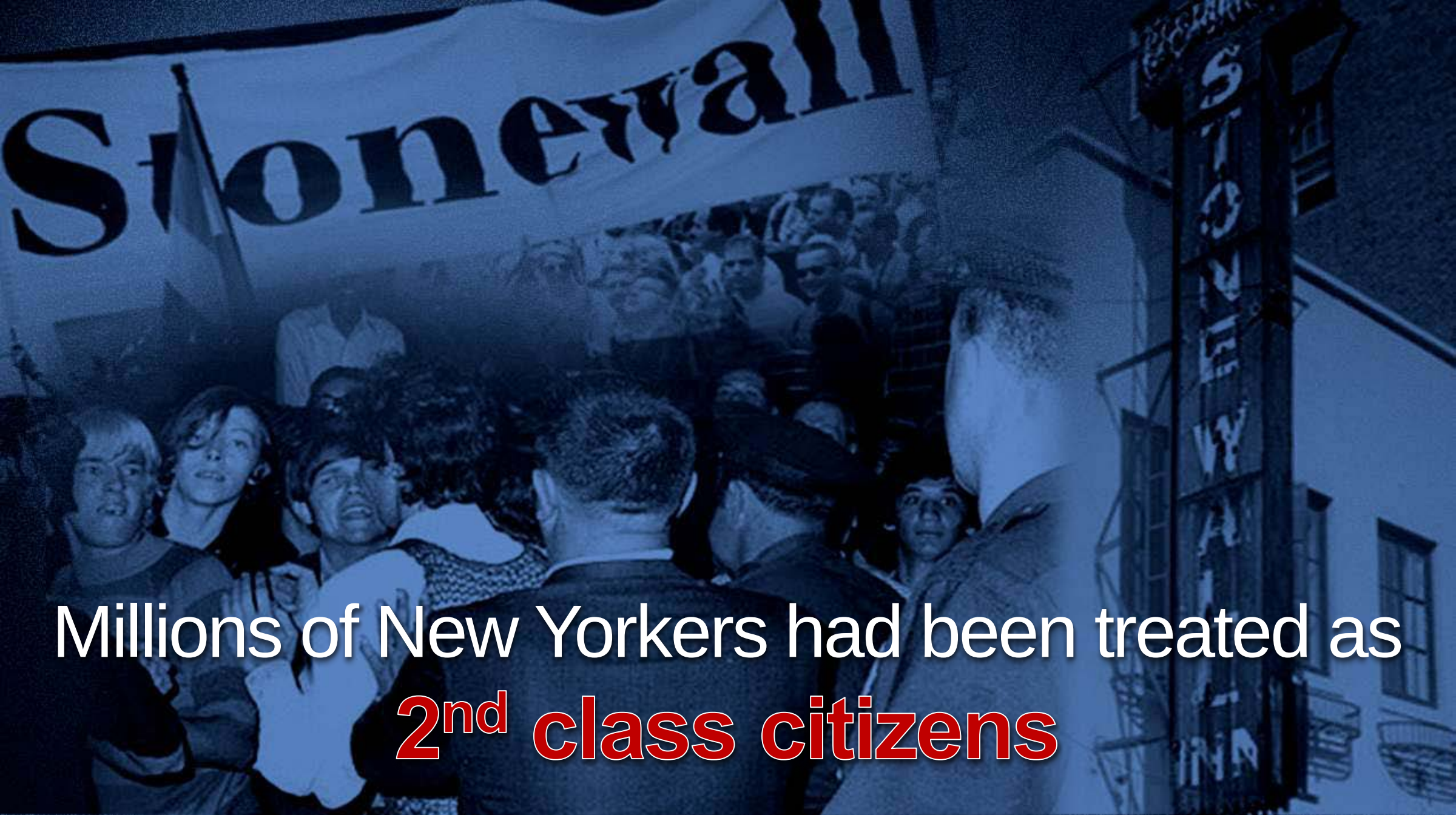
- ☒ 1. Closed a \$10 billion dollar deficit with no gimmicks & on time.
- ☒ 2. Enacted the first-ever property tax cap.
- ☒ 3. Closed 3,800 prison beds.
- ☒ 4. Eliminated the MTA payroll tax for most small businesses.
- ☒ 5. Passed the toughest rent regulations in 30 years.

- ✓ 6. Launched New York Open for Business campaign & regional councils.
- ✓ 7. Passed an affordable energy policy with Recharge NY, on-bill financing & Article X.
- ✓ 8. Provided desperately needed flood relief.
- ✓ 9. Passed ethics reforms to restore trust in government.
- ✓ 10. Attacked chronic, high unemployment among inner-city disadvantaged youth with an innovative jobs program.

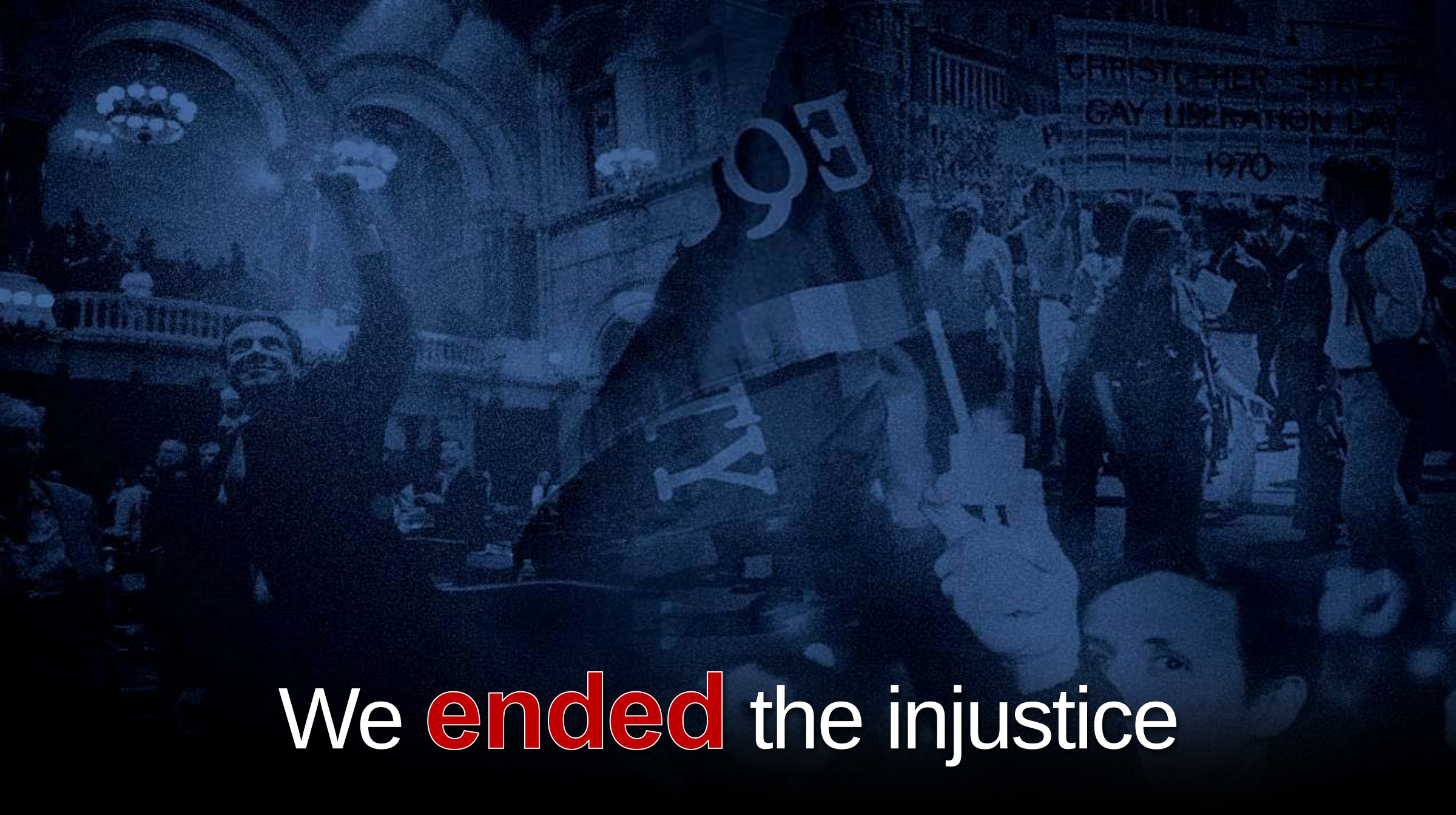


We **restored** NY's reputation
as the progressive capital
of the nation

- 
1. Social Justice
2. Economic Justice



Millions of New Yorkers had been treated as
2nd class citizens



We **ended** the injustice



We **stopped** the discrimination



We made history



We **led** the nation



We passed **marriage equality** for all
New Yorkers



But we didn't stop there

For decades New Yorkers were
burdened by an **unfair** tax code

Old Tax Code

\$20k

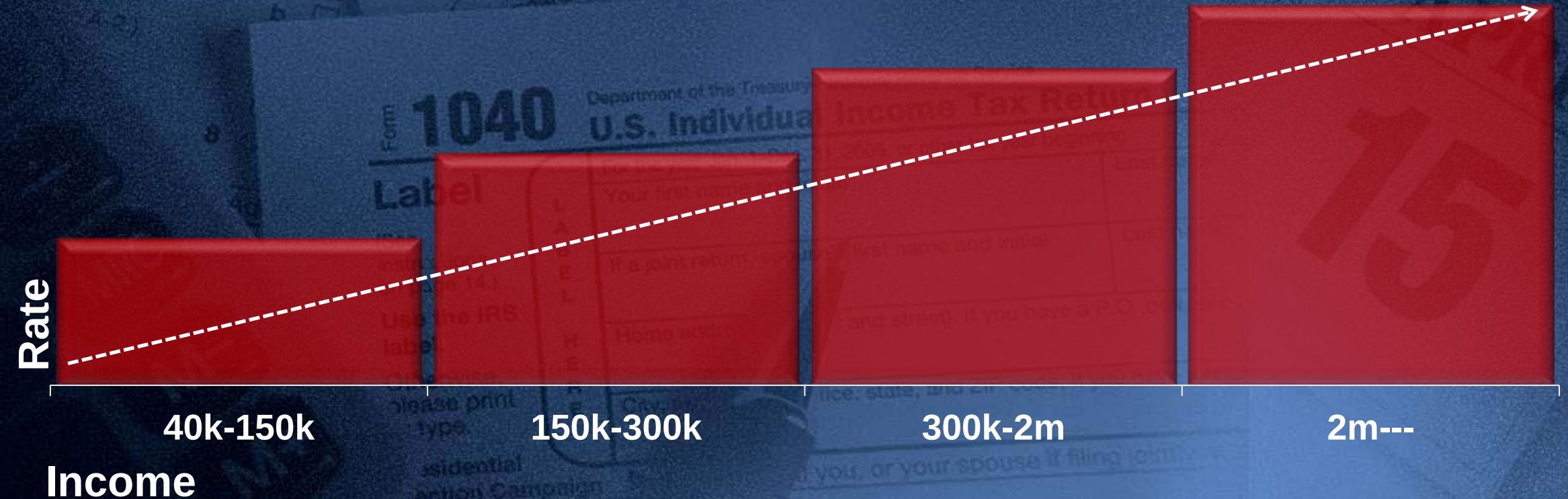
Paid the same rate under old system

\$20m

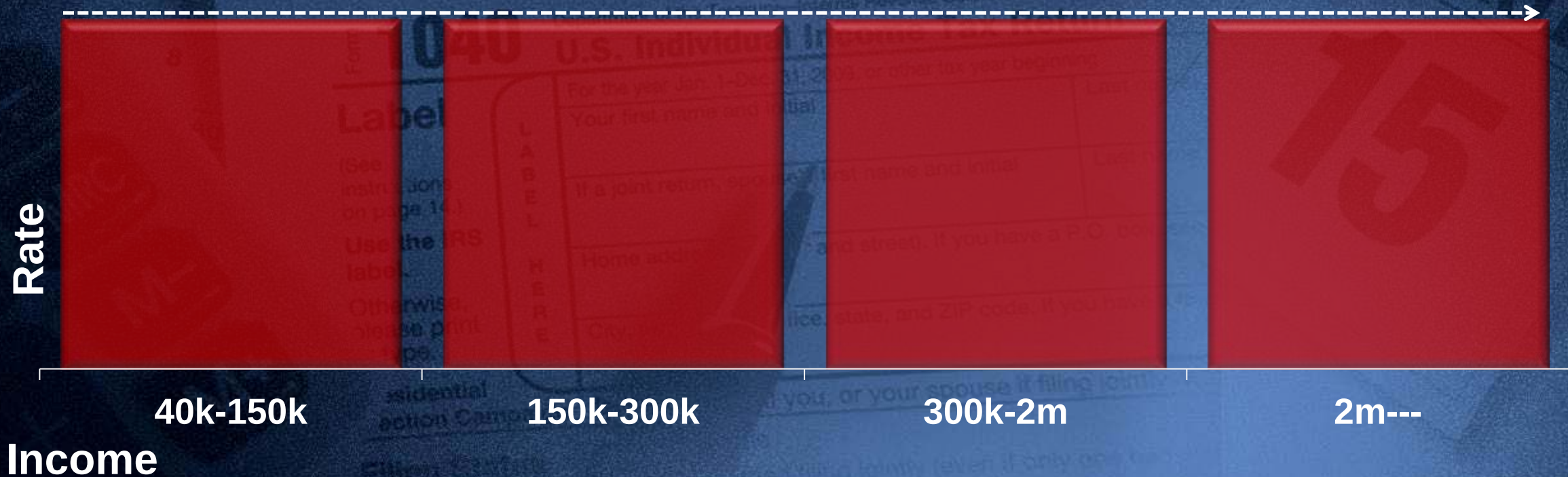
It was just **wrong...**

We brought **fairness** to NY

The More You Make, the Higher Rate You Pay



A **flat** tax is not a **fair** tax



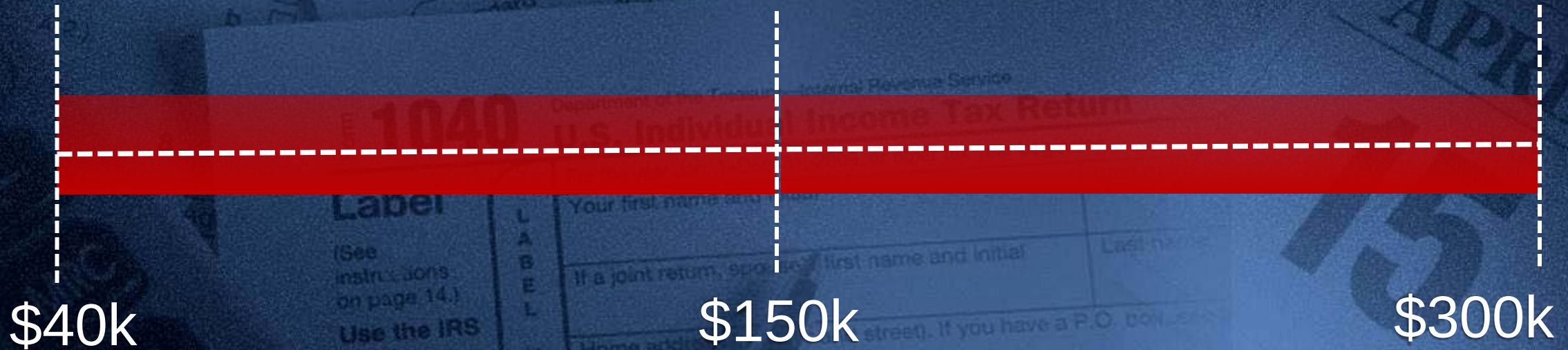
The Fair Tax: New Brackets

New Brackets for the Middle Class & High Earners



The Fair Tax: Stimulated Economy

Middle Class Tax Cut



Middle class pays the lowest tax rate in
58 years

58 years

It was a really long, long time ago

The year was 1953...

Dewey was Governor



*The first color televisions were
being sold*



*Jackie Robinson played 2nd base
for the Brooklyn Dodgers*



First Corvette was created





*I was just a twinkle
in my father's eye*



Majority Leader Dean Skelos, Age 4



Speaker Sheldon Silver, Age 8

Working together even back then





2011 was a successful year for the state



But 2011 was also a challenging year...



PRATTSVILLE
RESCUE SQUAD
HELP
US
HELP
OTHERS



Moment: First Responders

Will the first responders here today please stand. Ladies and gentlemen, let's have a round of applause for our heroes.



We've **accomplished** much

2011 Accomplishments

- ☐ 1. Closed a \$10 billion dollar deficit with no gimmicks & on time.
- ☐ 2. Passed the first-ever property tax cap.

A photograph of a residential neighborhood after a disaster, likely a hurricane. The image is heavily tinted with a blue color. In the foreground, there is a large pile of debris, including what appears to be a fallen tree trunk and branches. In the background, several houses are visible. One house on the left is a two-story structure with a dark roof. To its right, another house is partially obscured by trees. Further right, a car is parked on a street that appears to be covered in sand or debris. The overall scene conveys a sense of destruction and hardship.

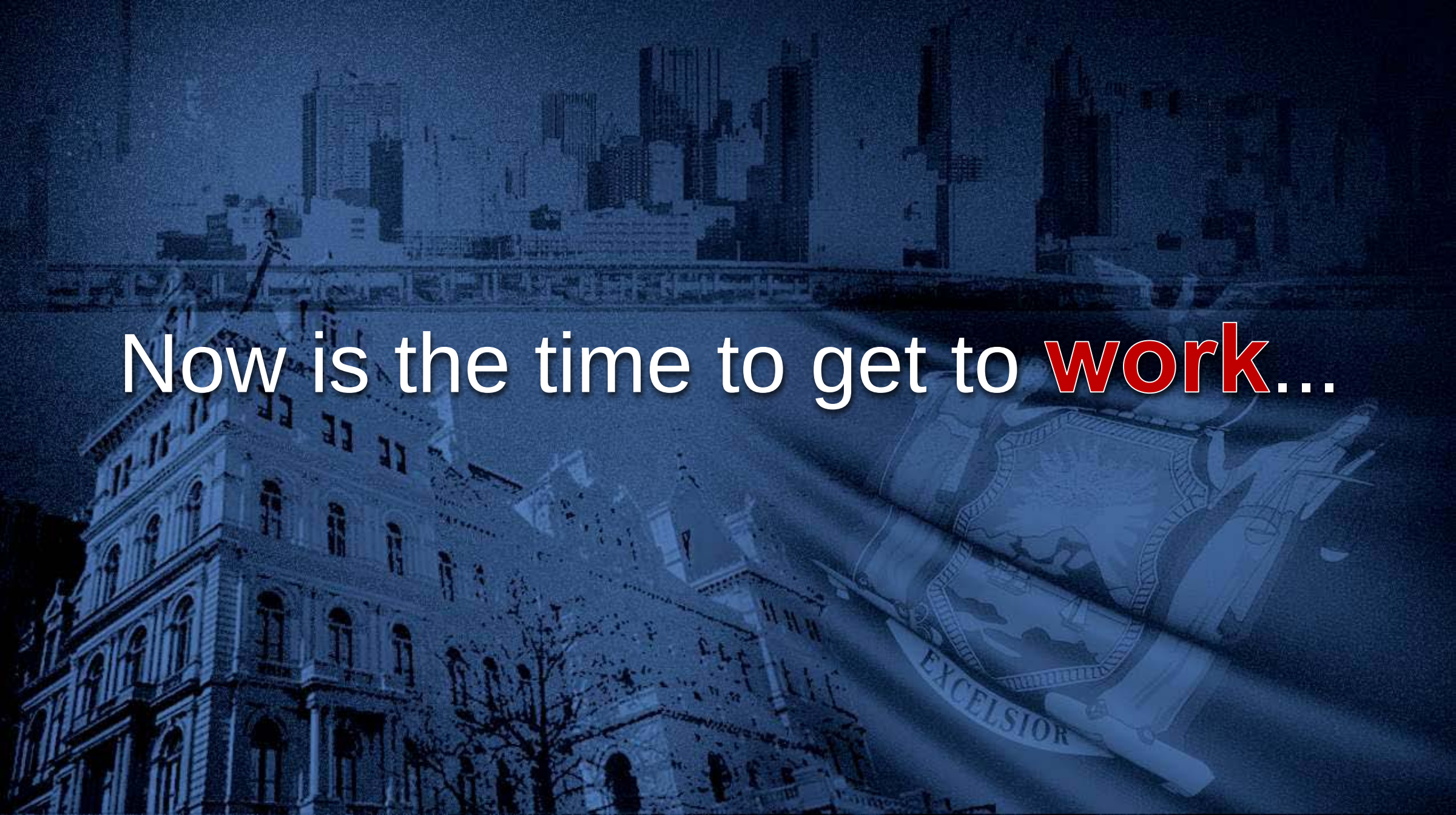
We've **been through** much



We've only just begun



We have established credibility
Reversed decades of decline



Now is the time to get to **work...**



Building a *New* NY



Big Problems



Big Solutions

Three Part Plan for a **New** NY

Part I. Next phase in our economic blueprint for growth

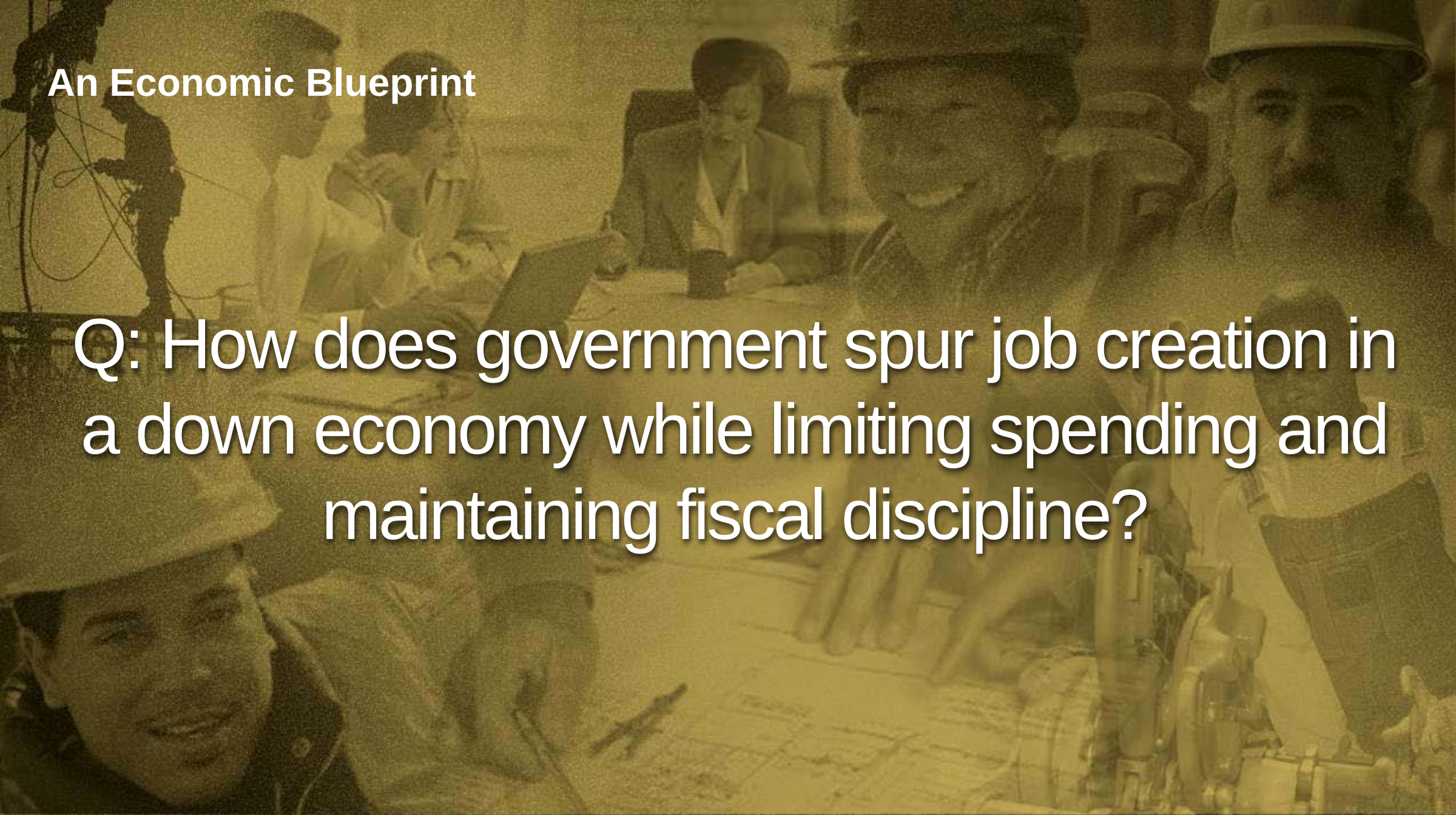
Part II. A reimagined gov't that can make it reality

Part III. NY vision for a progressive future



An Economic Blueprint

Our **challenge** for 2012 is this:



An Economic Blueprint

Q: How does government spur job creation in a down economy while limiting spending and maintaining fiscal discipline?



An Economic Blueprint

The Answer:

Creative **public/private** sector partnerships
that **leverage state resources** to generate
billions in economic growth



An Economic Blueprint

Let's begin by building on our
economic strength



New York is a Destination Location

A world map with a dark blue background. The landmasses are shown in a lighter blue. The state of New York is highlighted in a bright yellow color. The text "Tourists spent \$50 billion in New York in 2010" is overlaid on the map, centered horizontally and partially over the highlighted New York state.

Tourists spent **\$50 billion** in New York
in 2010

A world map with a dark blue background. The landmasses are shown in a lighter blue. The state of New York is highlighted in a bright yellow color, making it stand out from the rest of the map. The text "New York must" is overlaid on the map, positioned to the left of the highlighted state.

New York must

Stay ahead of the competition



An Economic Blueprint

Convention Centers Are important **Economic Generators**

Atlanta 1,667,571

New Orleans 1,363,359

Dallas 1,095,425

Houston 986,532

Philadelphia 953,413

An Economic Blueprint

NY Can't Compete Right Now

1 in Country

3.1m sq ft

McCormick Place, Chicago

12 in Country

842k sq ft

Javits Center, New York



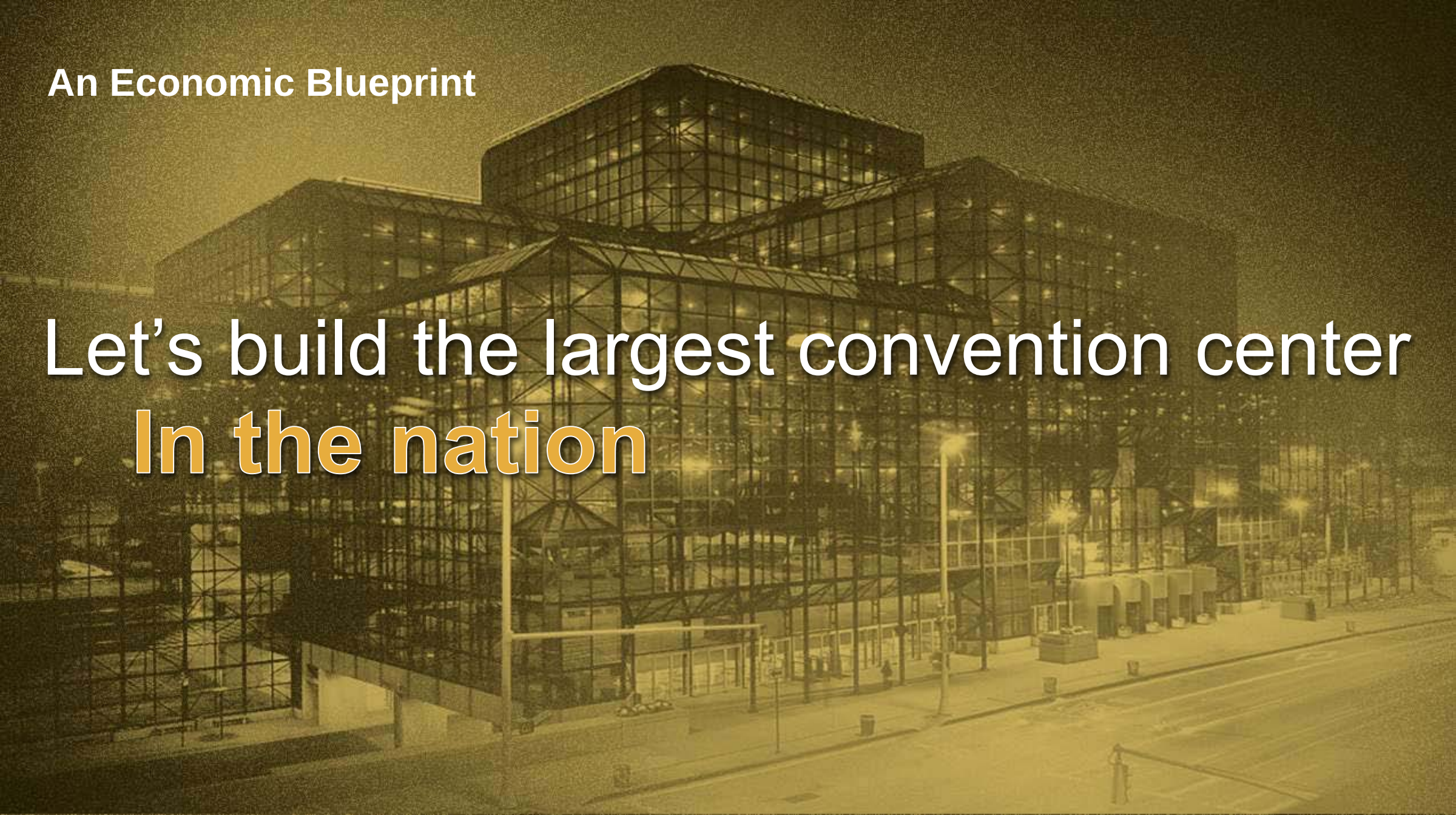
An Economic Blueprint

This is not a new problem...
We've talked about it for years



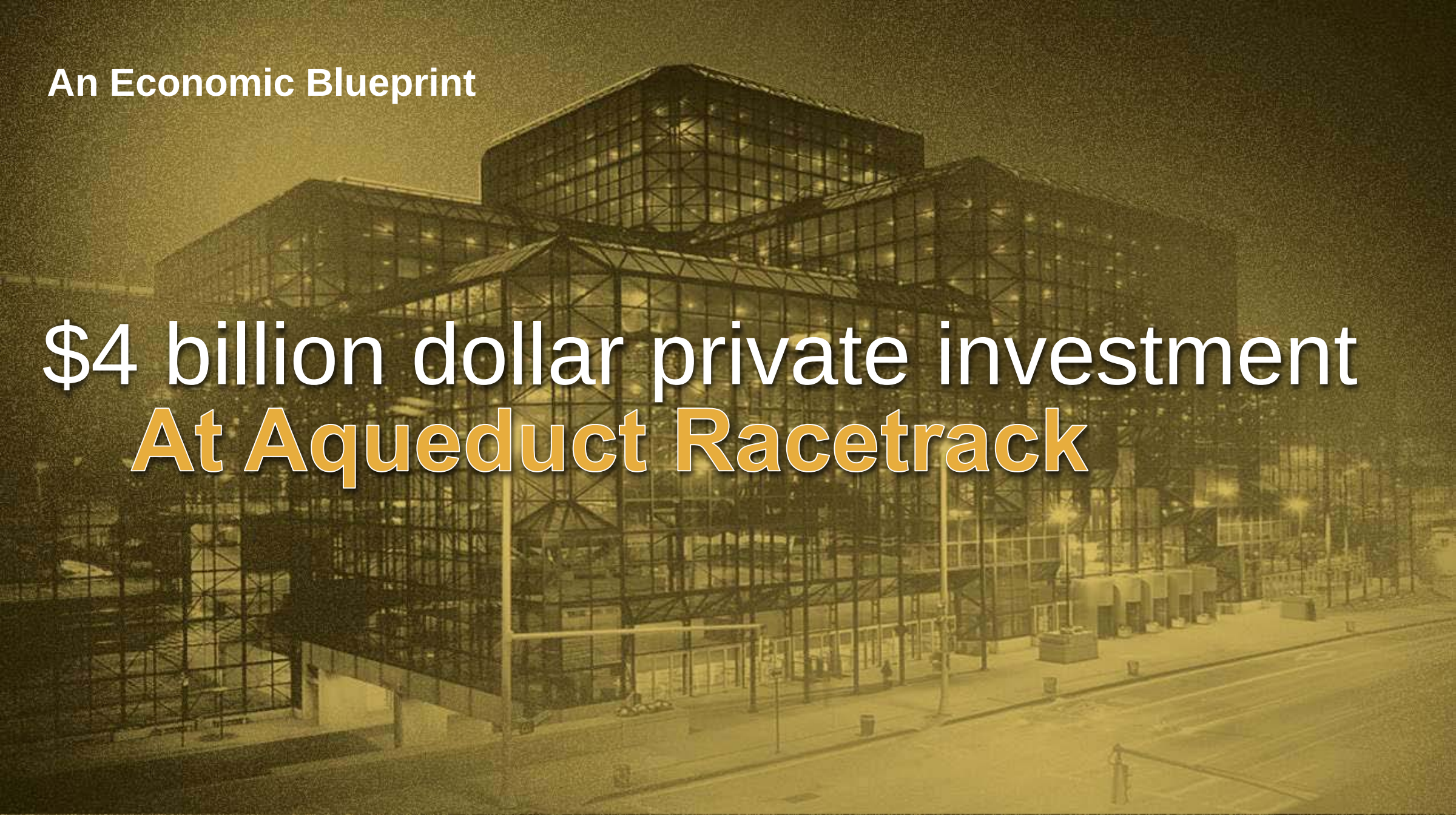
An Economic Blueprint

But today is different
We do something about it



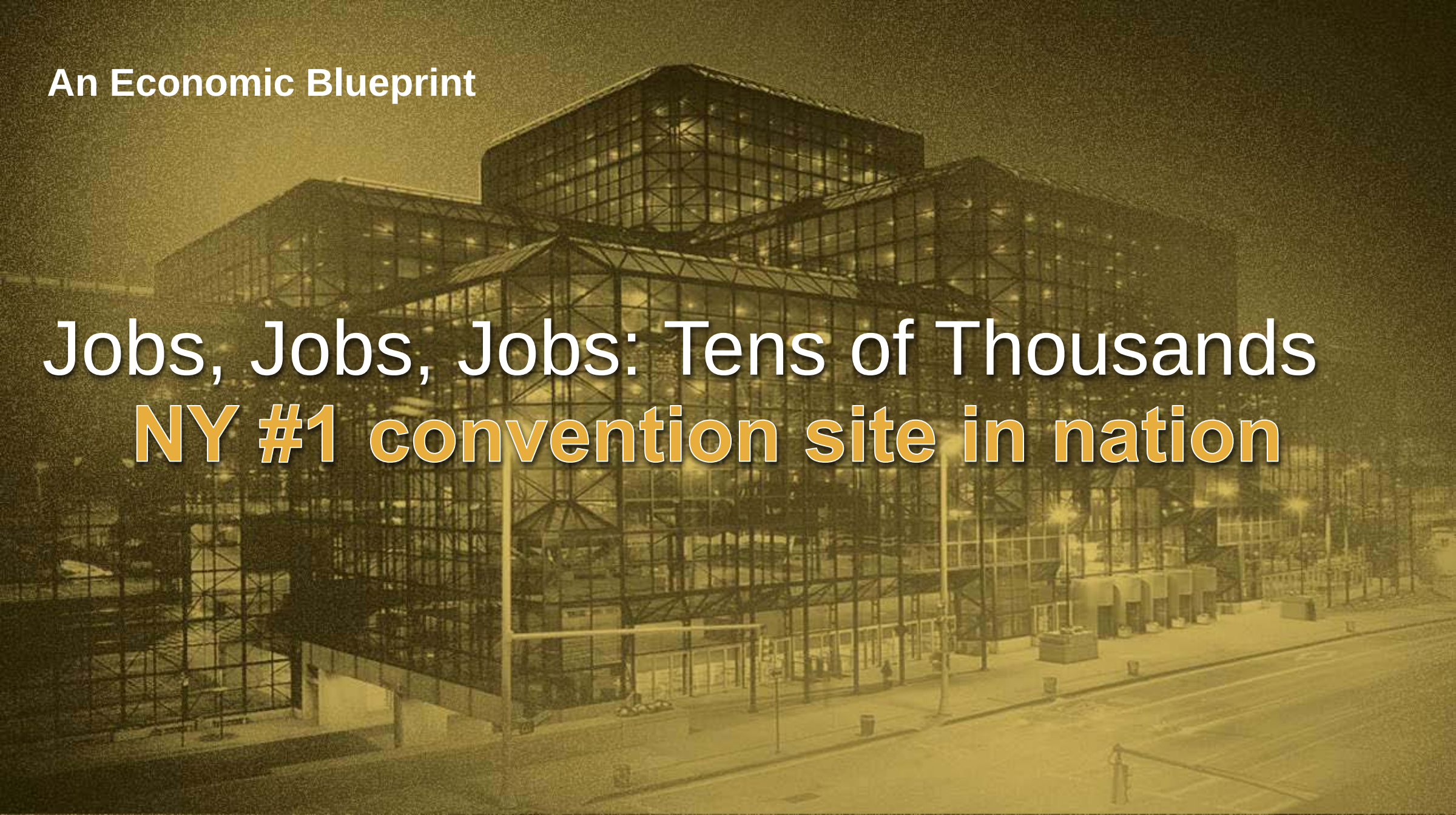
An Economic Blueprint

Let's build the largest convention center
In the nation



An Economic Blueprint

\$4 billion dollar private investment
At Aqueduct Racetrack



An Economic Blueprint

Jobs, Jobs, Jobs: Tens of Thousands
NY #1 convention site in nation

An Economic Blueprint

#12 to #1



An Economic Blueprint

Next Step

Transform the Jacob Javits Site

**Master plan 18 acres to revitalize
NYC's West Side**

An Economic Blueprint

Follow the Battery Park City Model
**\$2 billion in private sector
development**

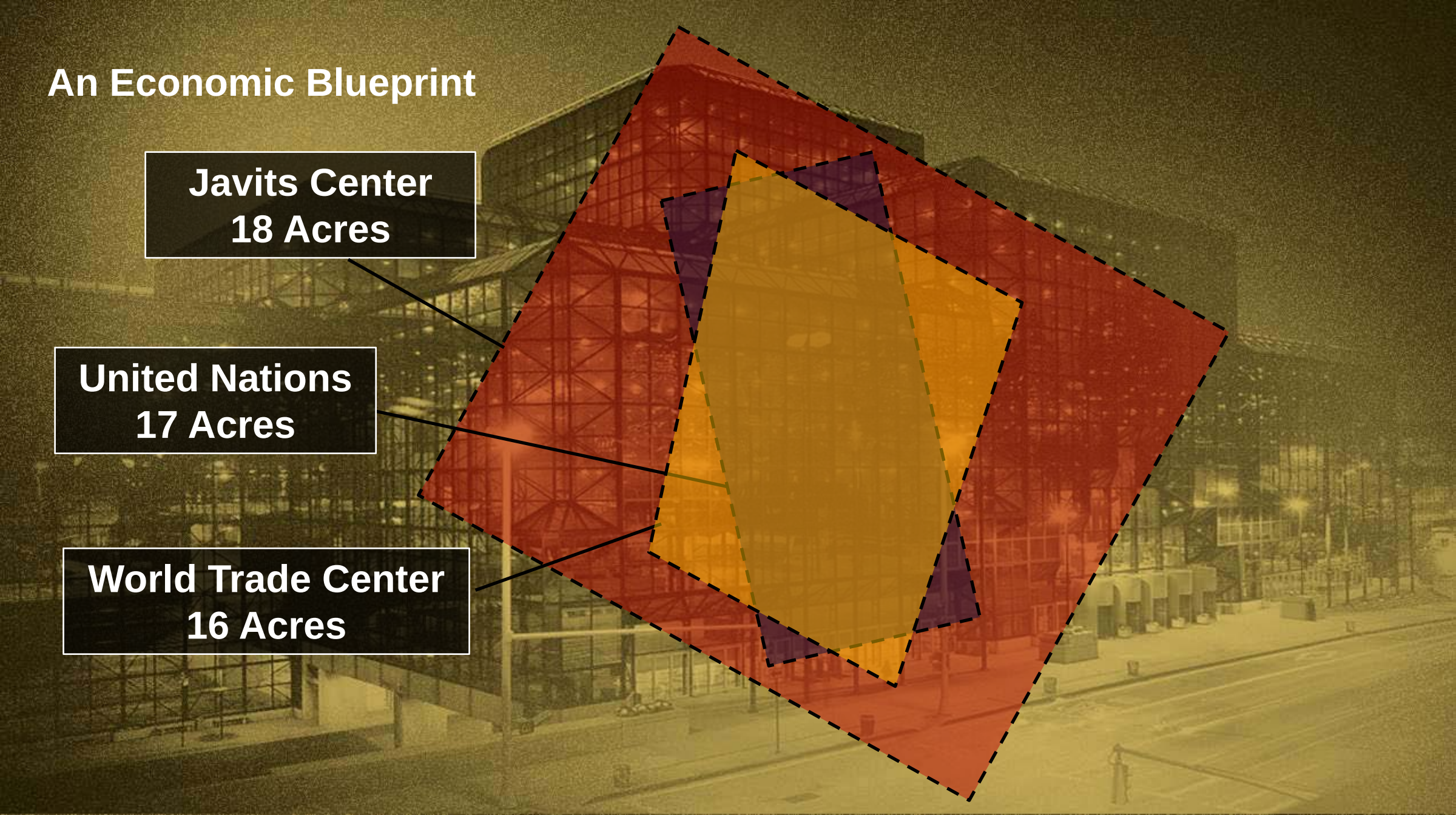


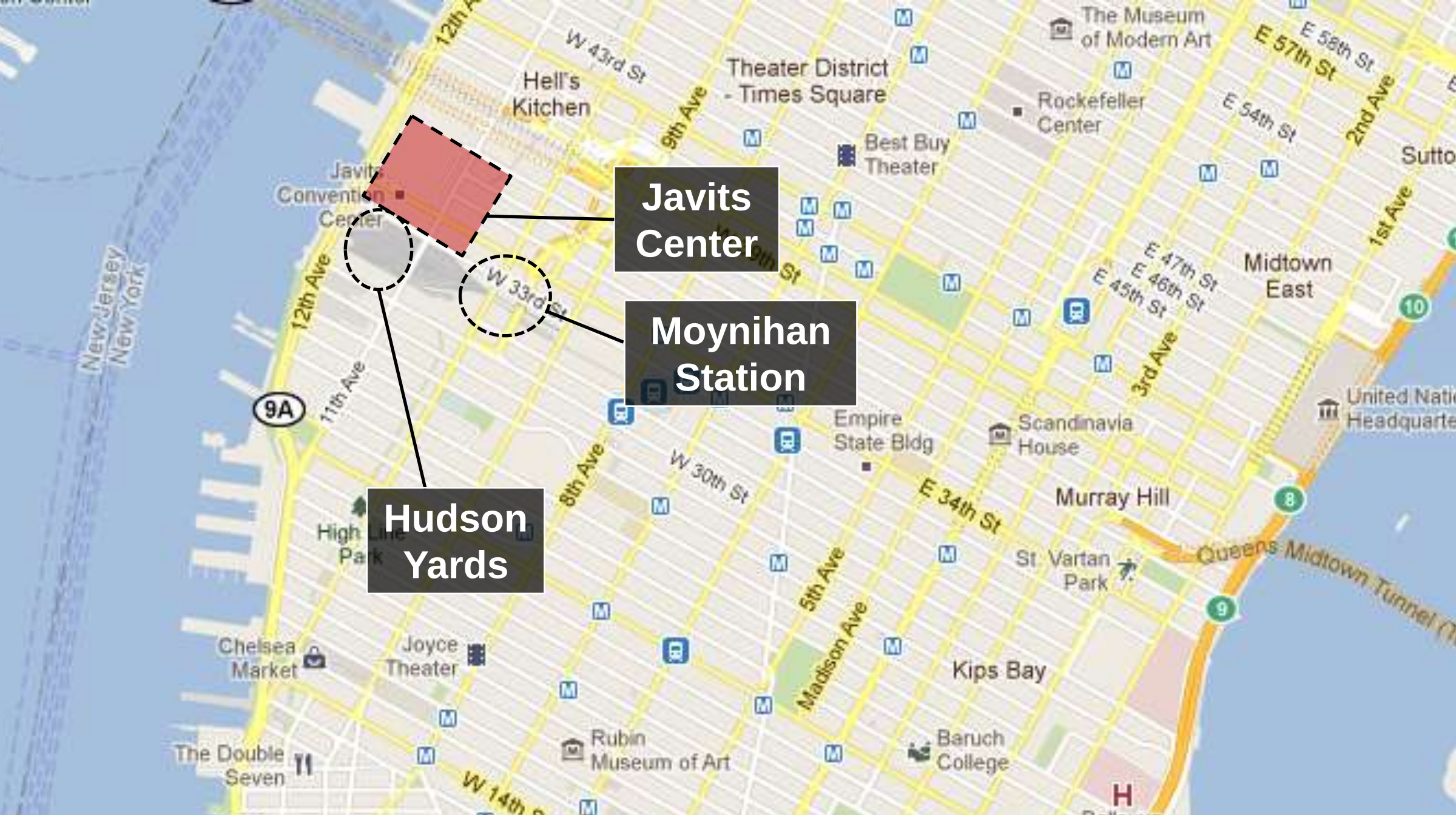
An Economic Blueprint

**Javits Center
18 Acres**

**United Nations
17 Acres**

**World Trade Center
16 Acres**





**Javits
Center**

**Moynihan
Station**

**Hudson
Yards**



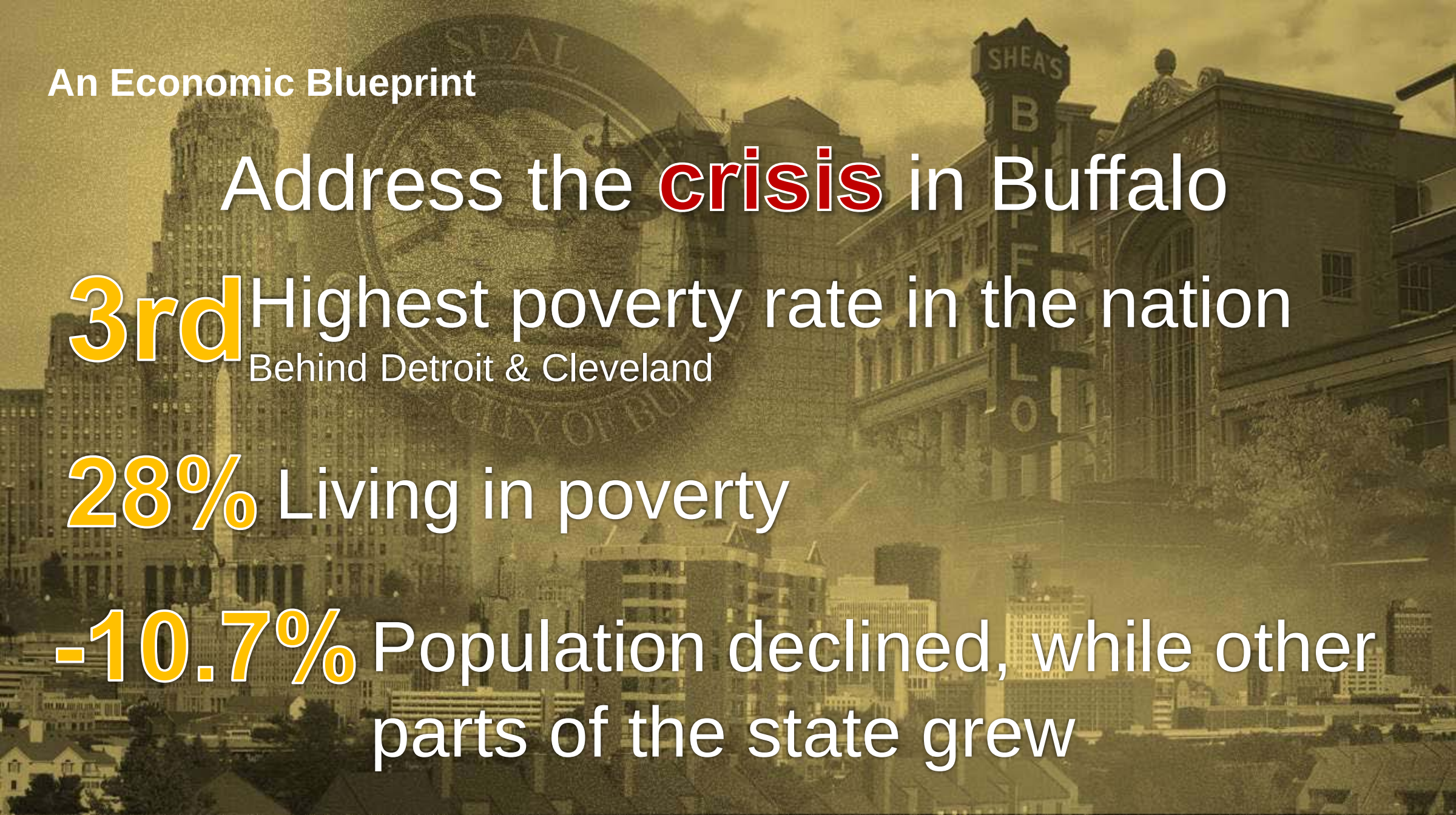
An Economic Blueprint

We must also invest in
Struggling areas of our state



An Economic Blueprint

New York is stronger when
Every region is strong



An Economic Blueprint

Address the **crisis** in Buffalo

3rd Highest poverty rate in the nation
Behind Detroit & Cleveland

28% Living in poverty

-10.7% Population declined, while other
parts of the state grew



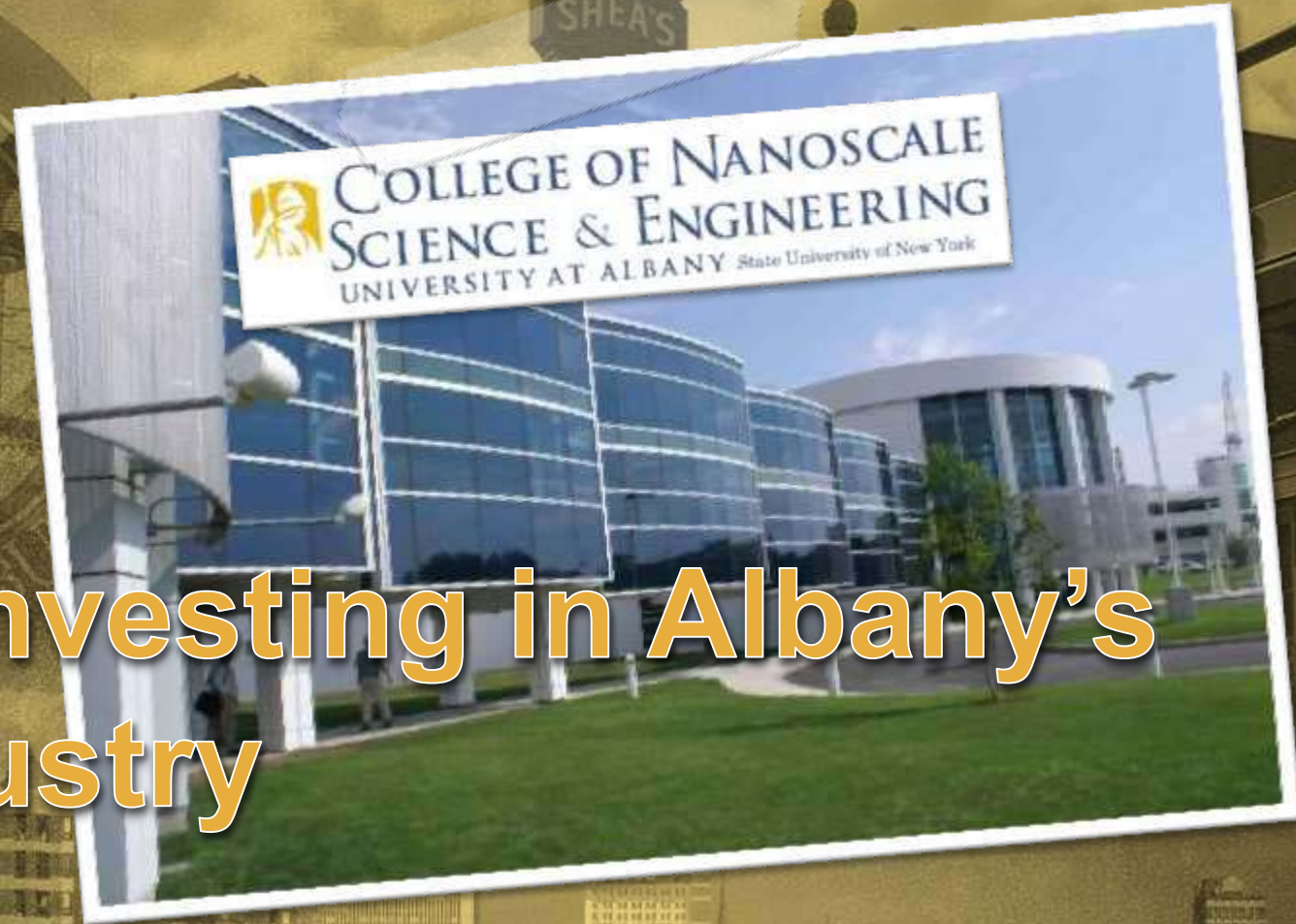
An Economic Blueprint

It **doesn't** have to be that way

An Economic Blueprint

25 years ago

State began investing in Albany's
high tech industry

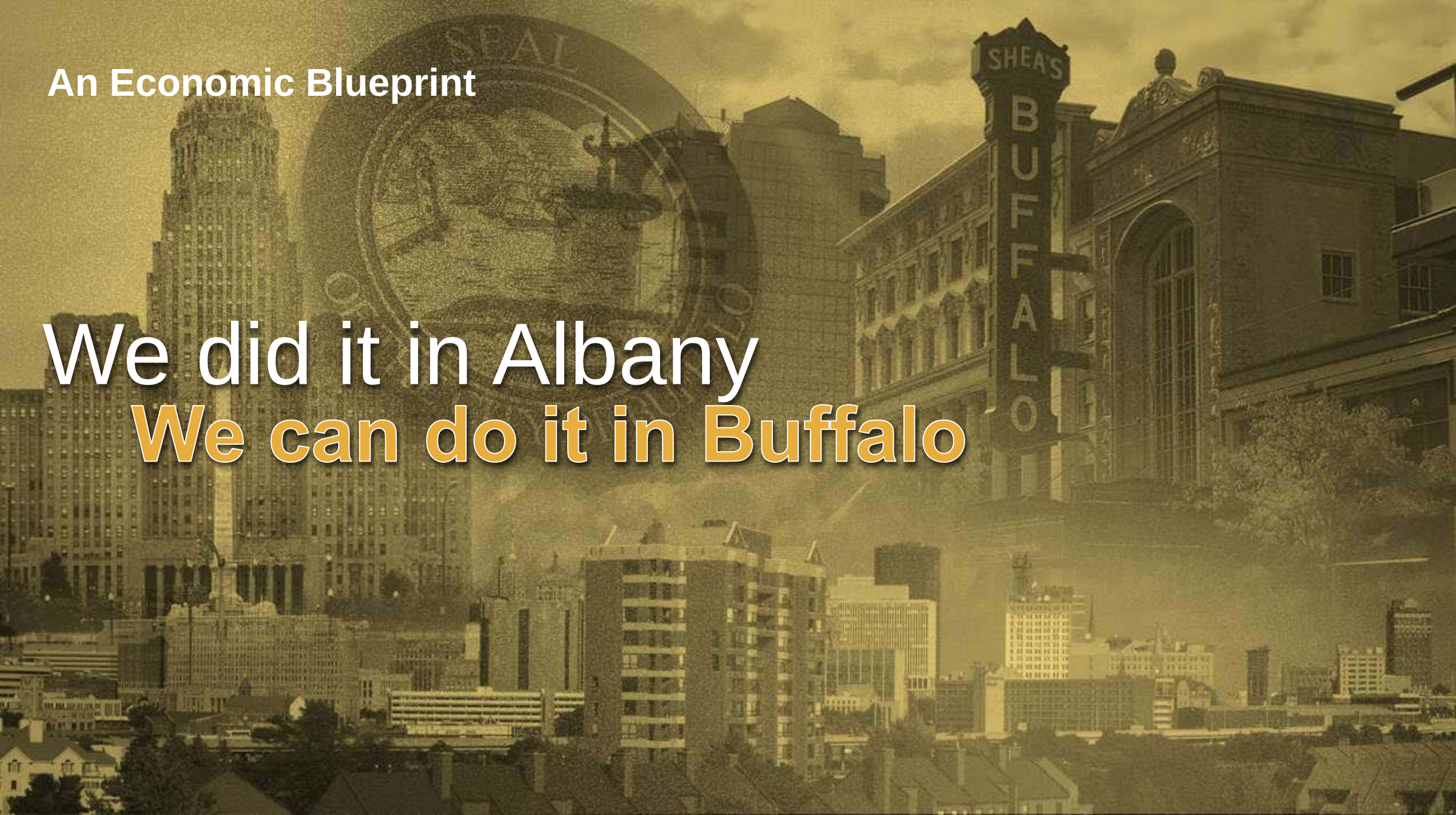


An Economic Blueprint

Today

Albany is home to world-class
center for nanotechnology





An Economic Blueprint

We did it in Albany
We can do it in Buffalo



An Economic Blueprint

We believe in Buffalo

A sepia-toned photograph of a city skyline, likely Buffalo, New York. The image features several prominent buildings, including a tall skyscraper on the left and a large building with a vertical sign that reads "SHEA'S BUFFALO" on the right. A large, circular seal is overlaid on the image, featuring a central figure and the words "SEAL" at the top and "CITY OF BUFFALO" at the bottom. The text "An Economic Blueprint" is written in white, sans-serif font in the upper left corner.

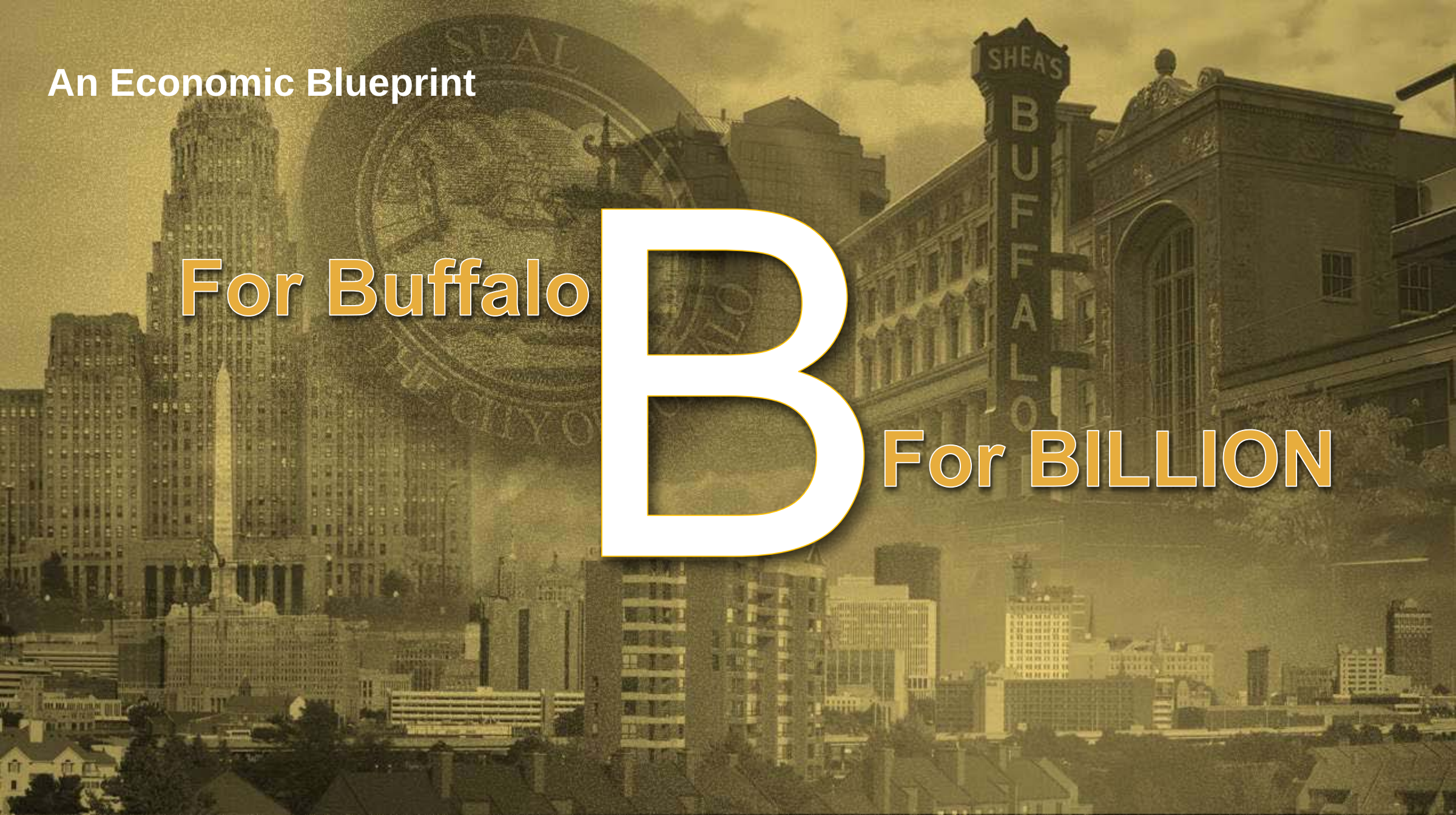
An Economic Blueprint

So let's put our money where our mouth is



An Economic Blueprint

We are ready to invest \$1 billion
To bring business back to Buffalo



An Economic Blueprint

For Buffalo

B

For BILLION



An Economic Blueprint

We will work with the Regional Council
**Create thousands of jobs & spur
\$5 billion in economic activity**



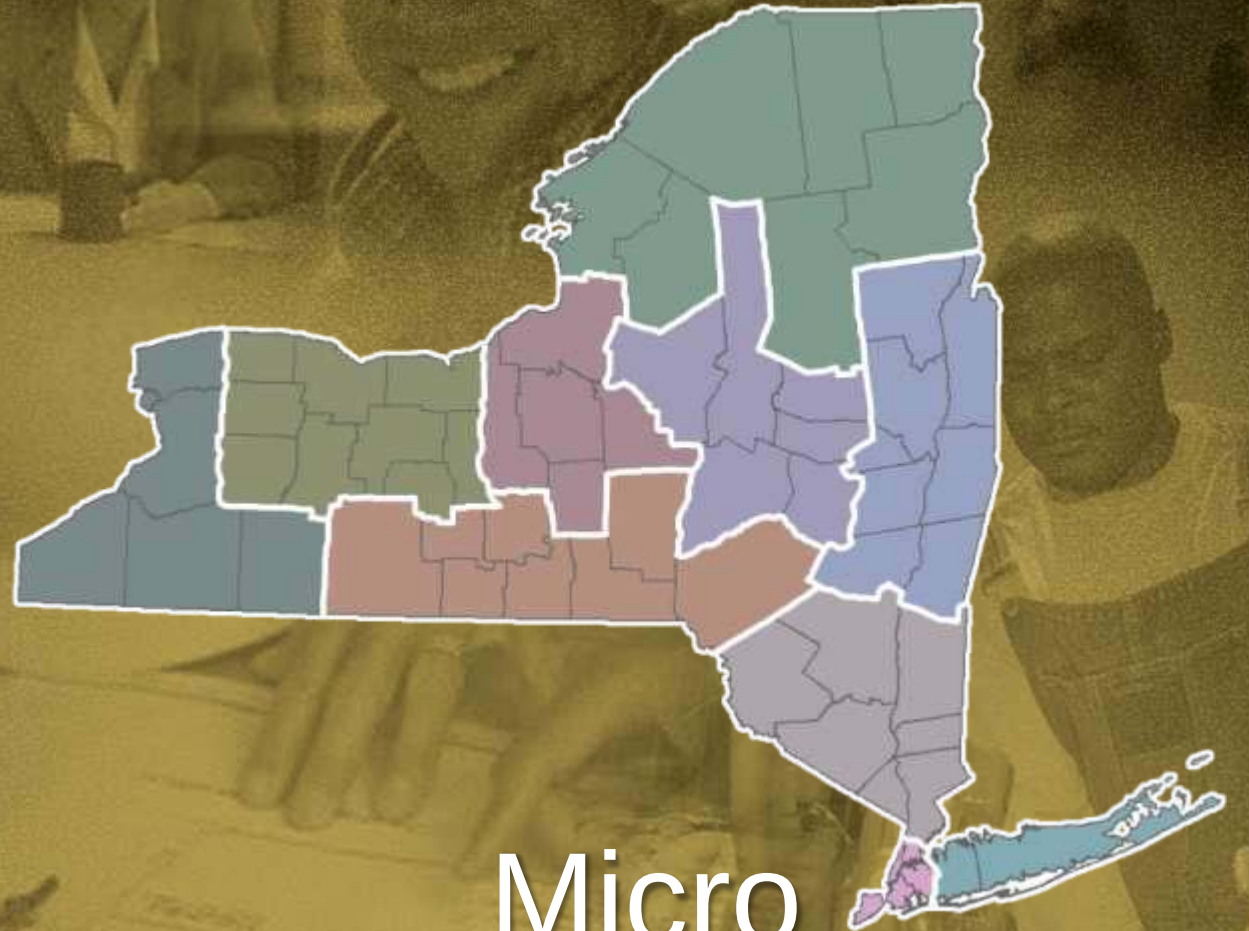
An Economic Blueprint

Last year we got **serious** about
economic development

New Economic Development Strategy

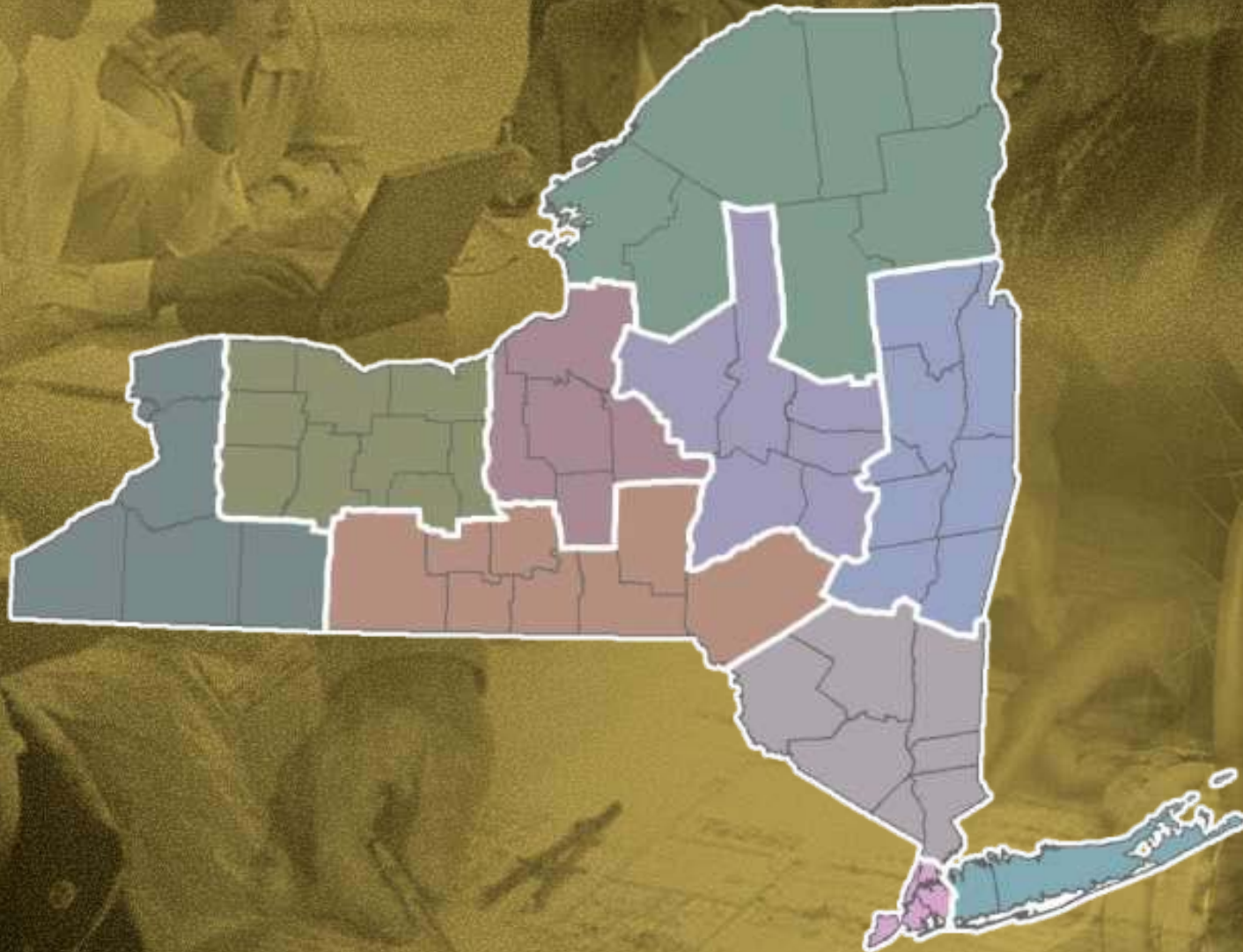


Macro



Micro

Regional Councils **Exceeded** Expectations





North Country

BEST PLAN AWARD

Let's launch a 2nd Round for \$200 million
And keep the momentum going

An Economic Blueprint



Goes Global

ESDC & PA will coordinate effort
to boost international
competitiveness

An Economic Blueprint



will also promote tourism
Highlighting regional treasures
like the Adirondacks, Catskills,
our Wine Country & LI Beaches

A vintage-style photograph of a ski resort. In the upper right, a ski lift carries four people in winter gear. Below them, a large waterfall cascades down a rocky cliff. In the foreground, a building with a sign that reads "SANTA FE" is visible, along with a fountain and several people walking around. The entire image has a warm, yellowish-brown tint.

An Economic Blueprint

We have the greatest sites in the country
Let's promote & generate tourism
throughout the state

An Economic Blueprint

Another potential economic engine: **Casino Gaming**



An Economic Blueprint

When it comes to gaming
We are in a state of denial



An Economic Blueprint

It's time we
Confronted reality



NY Tribal
Casinos
and
Racinos

An Economic Blueprint

Don't realize it, regulate it or capitalize on it
But we have gaming



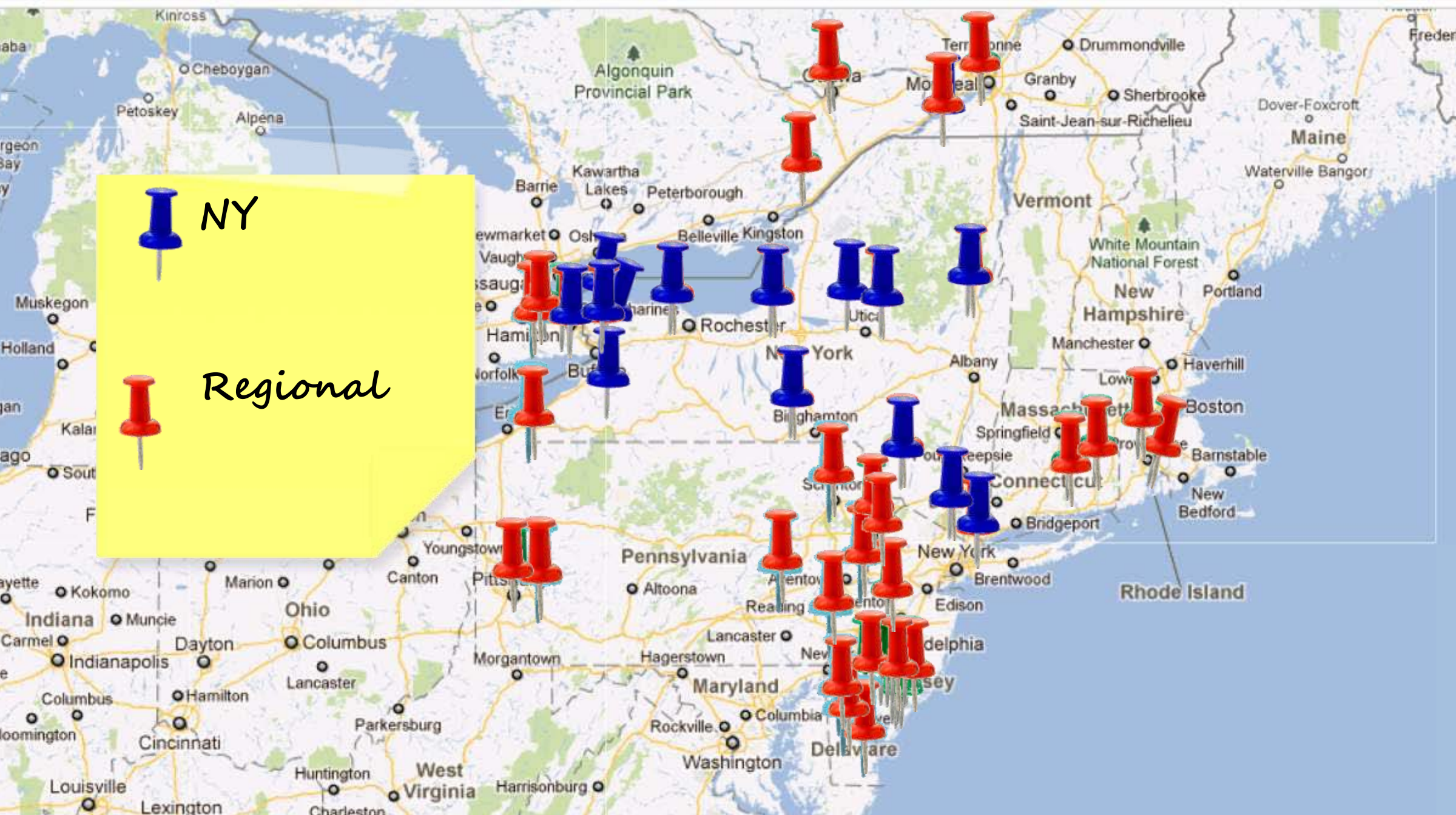
An Economic Blueprint

We have 29,000 electronic gaming machines
More than in Atlantic City
More than any state in the
Northeast or Mid-Atlantic

An Economic Blueprint

We are surrounded by casinos
**We are in competition with other
states**





NY

Regional



An Economic Blueprint

It's about JOBS, JOBS, JOBS
**Over \$1 billion in economic
activity**

An aerial photograph of the Empire City Casino complex in New York City, with the city skyline visible in the background. The image has a warm, golden-brown color cast. The casino's large, illuminated sign is prominent on the right side of the frame.

An Economic Blueprint

Let's amend the Constitution

So we can do gaming right

Let's take the first step this year



An Economic Blueprint

We have a great opportunity to
rebuild NY



An Economic Blueprint

We need **jobs**



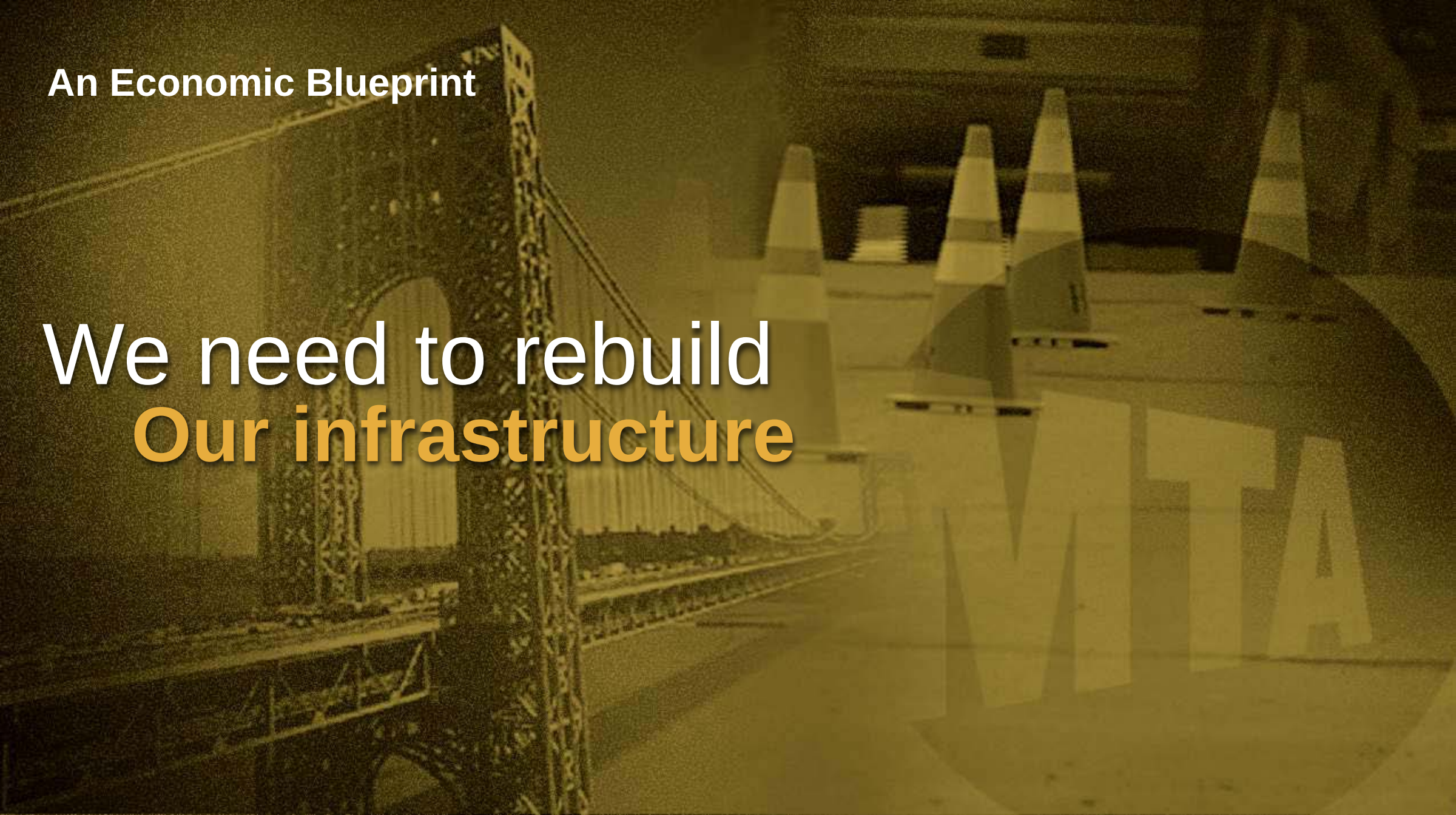
An Economic Blueprint

We need to be **competitive**



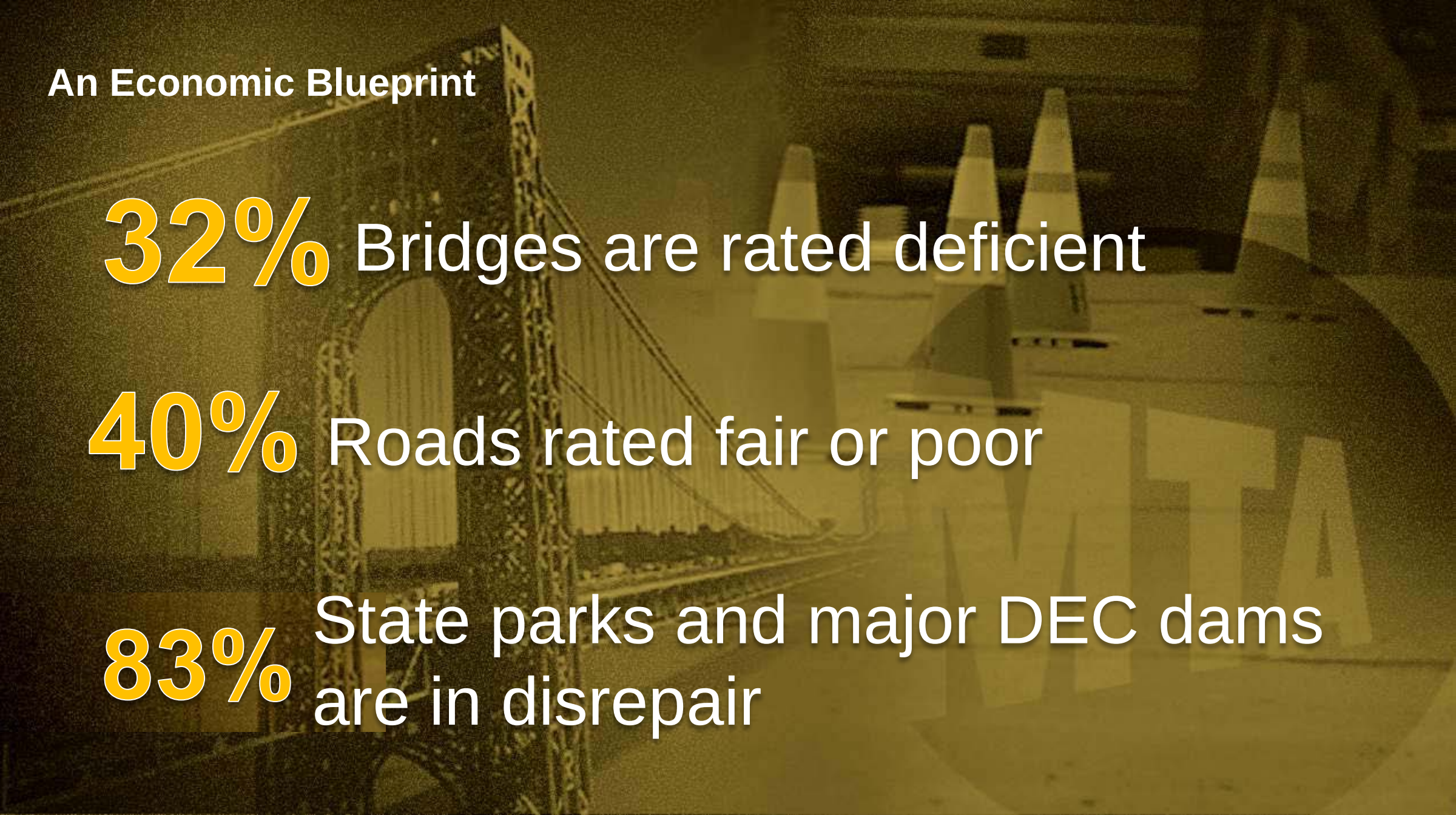
An Economic Blueprint

We need to be **safe**



An Economic Blueprint

We need to rebuild
Our infrastructure

The background of the slide features a composite image. On the left, a suspension bridge with a large stone arch is visible. On the right, a large concrete dam with multiple buttresses is shown. The entire image has a dark, olive-green tint.

An Economic Blueprint

32% Bridges are rated deficient

40% Roads rated fair or poor

83% State parks and major DEC dams are in disrepair



An Economic Blueprint

We have much work to do
We need a new approach to get it done

NY Works Fund & Task Force

MTA

HCR

Leading public
and private
sector experts

SUNY

DOT

ESDC

Port Authority

NY Works Fund & Task Force



NY Works Fund & Task Force



NY Works Fund & Task Force





An Economic Blueprint

Improve more than 100 bridges
Finally build the new Tappan Zee Bridge



An Economic Blueprint

INTERSTATE

Repair 2,000 miles of roads

Buffalo to NYC 5 Times



An Economic Blueprint

Finance upgrades *To 90 municipal water systems*



An Economic Blueprint

Improve 48 state parks & historic sites
Visited by over 37 million people each year

The background image is a sepia-toned photograph of a beach scene. On the left, the side of a boat is visible with the words "JOHN'S BEACH" painted on it. To the right, a lifeguard stand with several pointed roof sections stands on the sand. The overall image has a grainy, vintage quality.

An Economic Blueprint

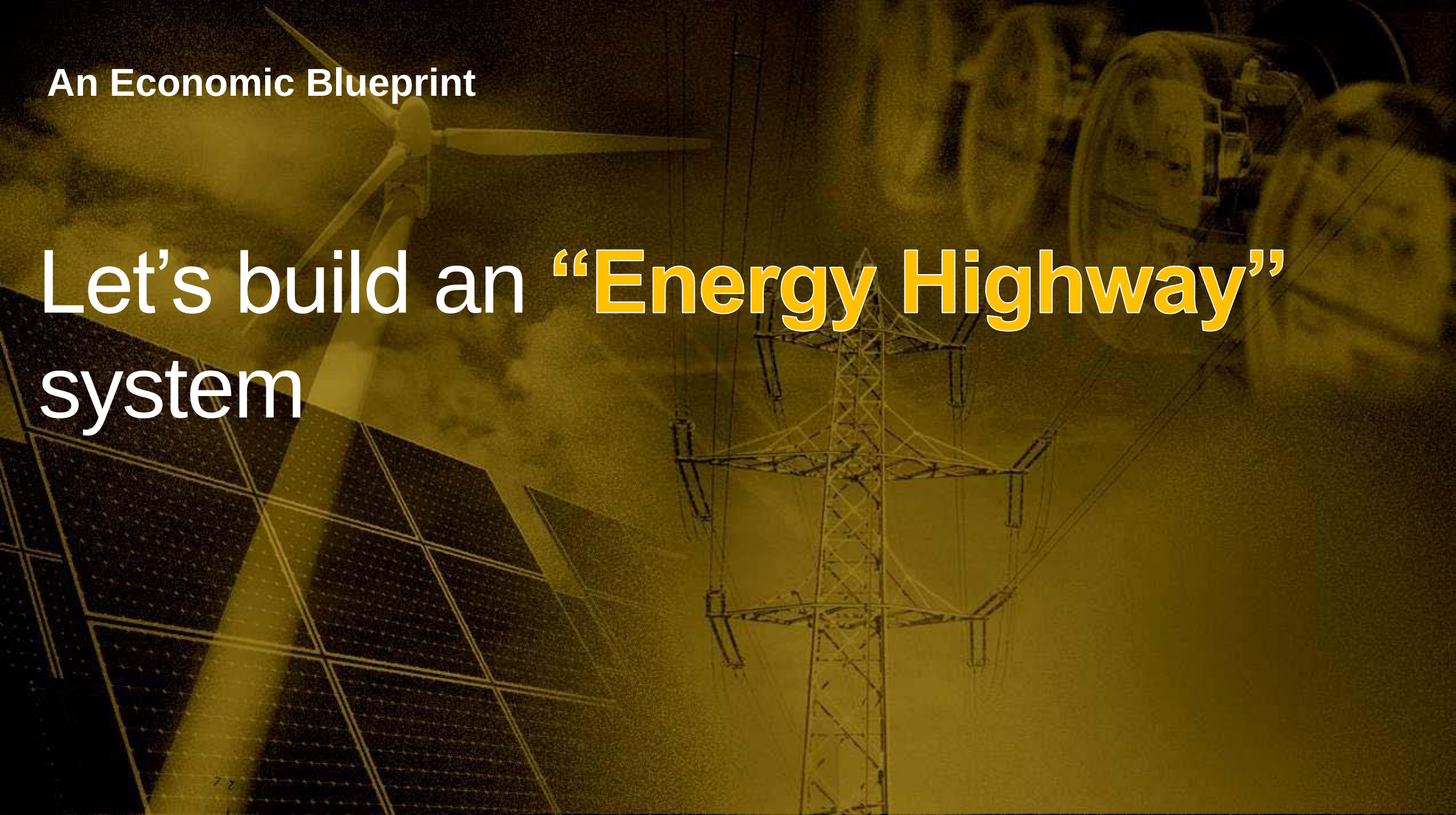
Repair 114 flood control projects

*In wake of Hurricane Irene & Tropical Storm
Lee*



An Economic Blueprint

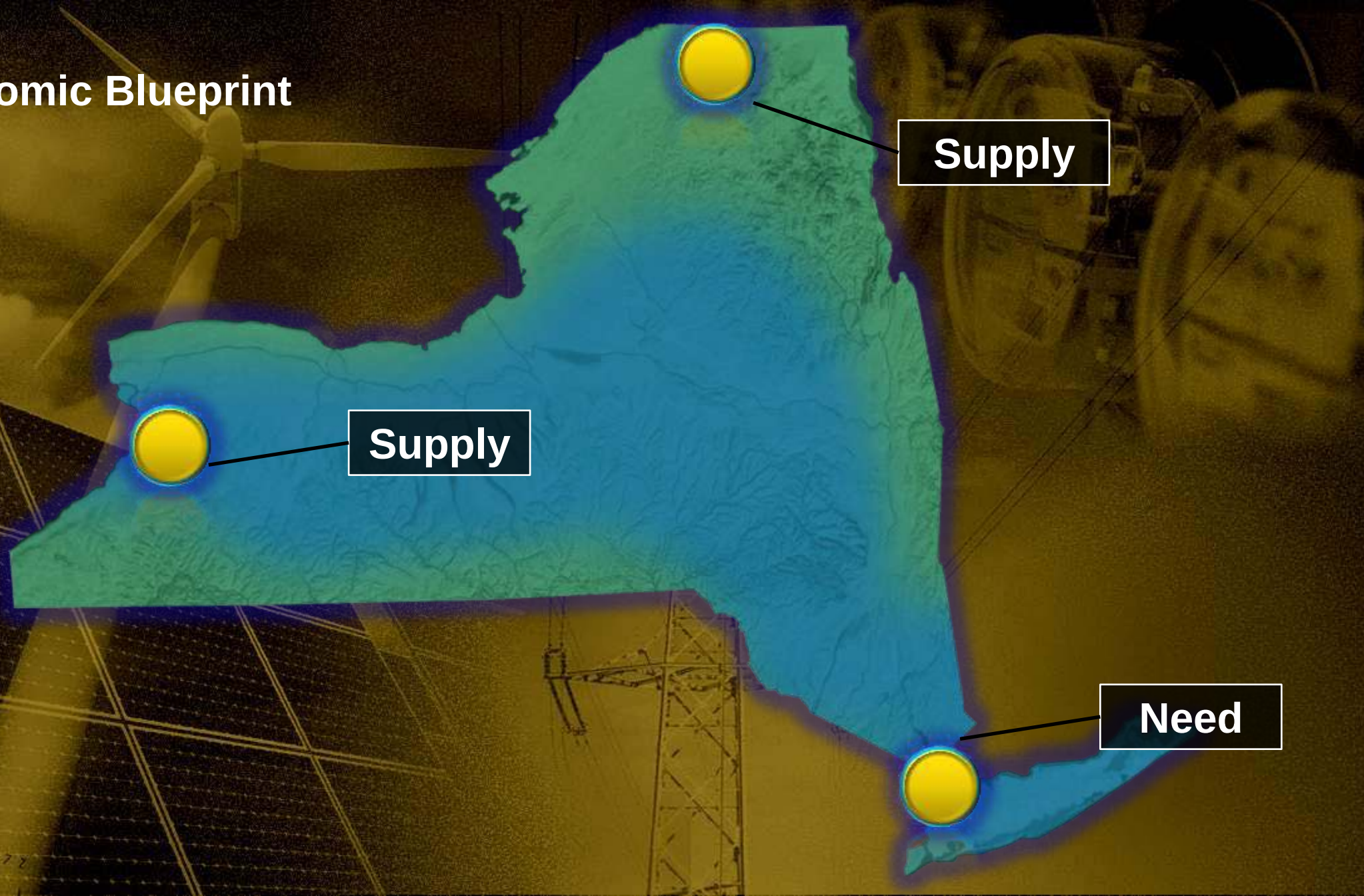
Next, we need to **power** our
economic growth



An Economic Blueprint

Let's build an “Energy Highway”
system

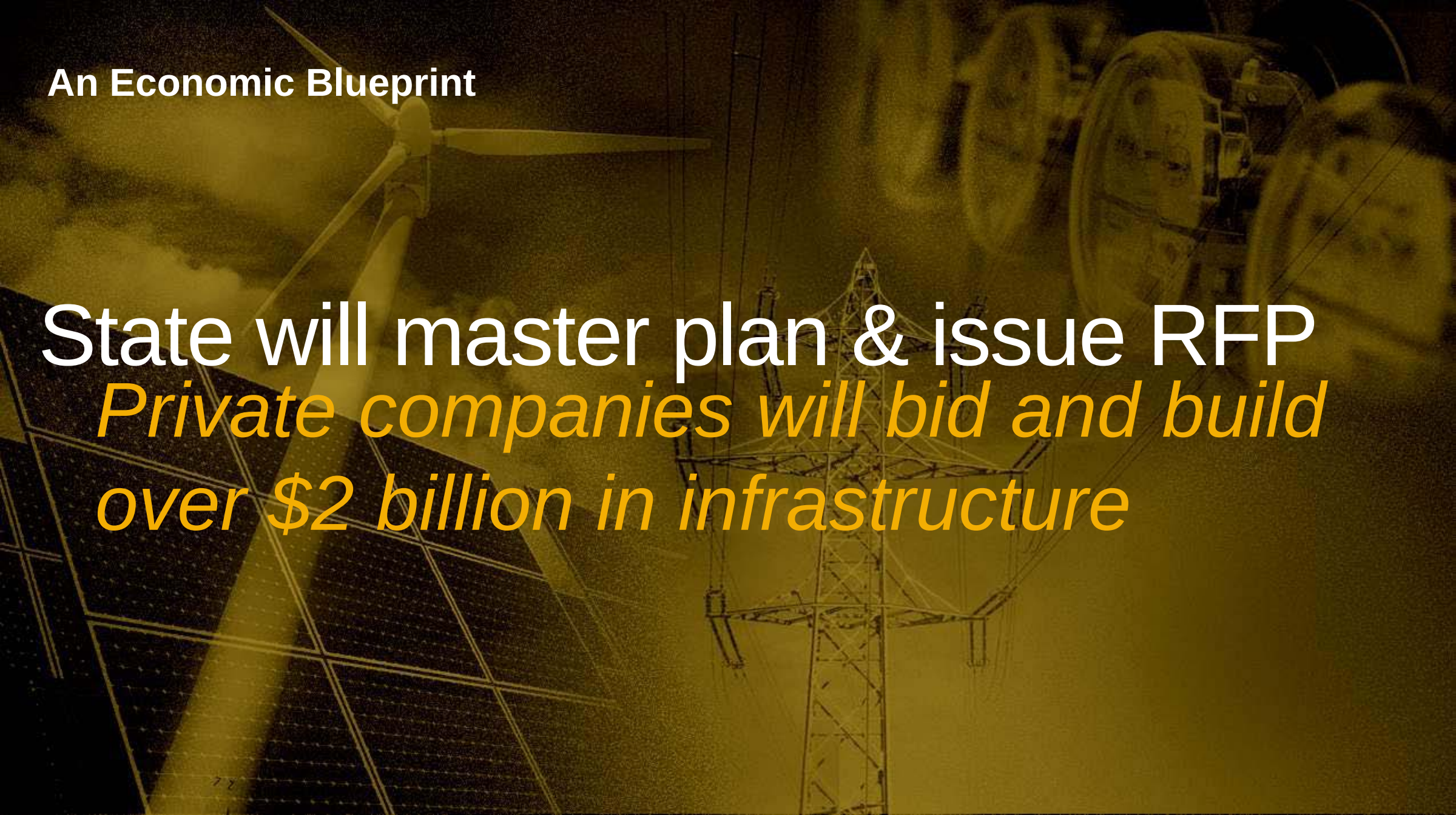
An Economic Blueprint



An Economic Blueprint



Eisenhower's interstate system was to the 1950's what our energy highway system will be to the next generation



An Economic Blueprint

State will master plan & issue RFP
*Private companies will bid and build
over \$2 billion in infrastructure*

+ \$15 billion in infrastructure

+ \$4 billion for convention center

+ \$2 billion for Javits transformation

+ \$2 billion for energy highways

+ \$1 billion from gaming

+ \$1 billion for Buffalo

= \$25 billion in state, federal & private economic activity

PART II

A reimagined government
that can make our plans a
reality



Reimagining Gov't

This is not a question of tinkering around
the edges...



Reimagining Gov't

...it is fundamentally reimagining how
government operates



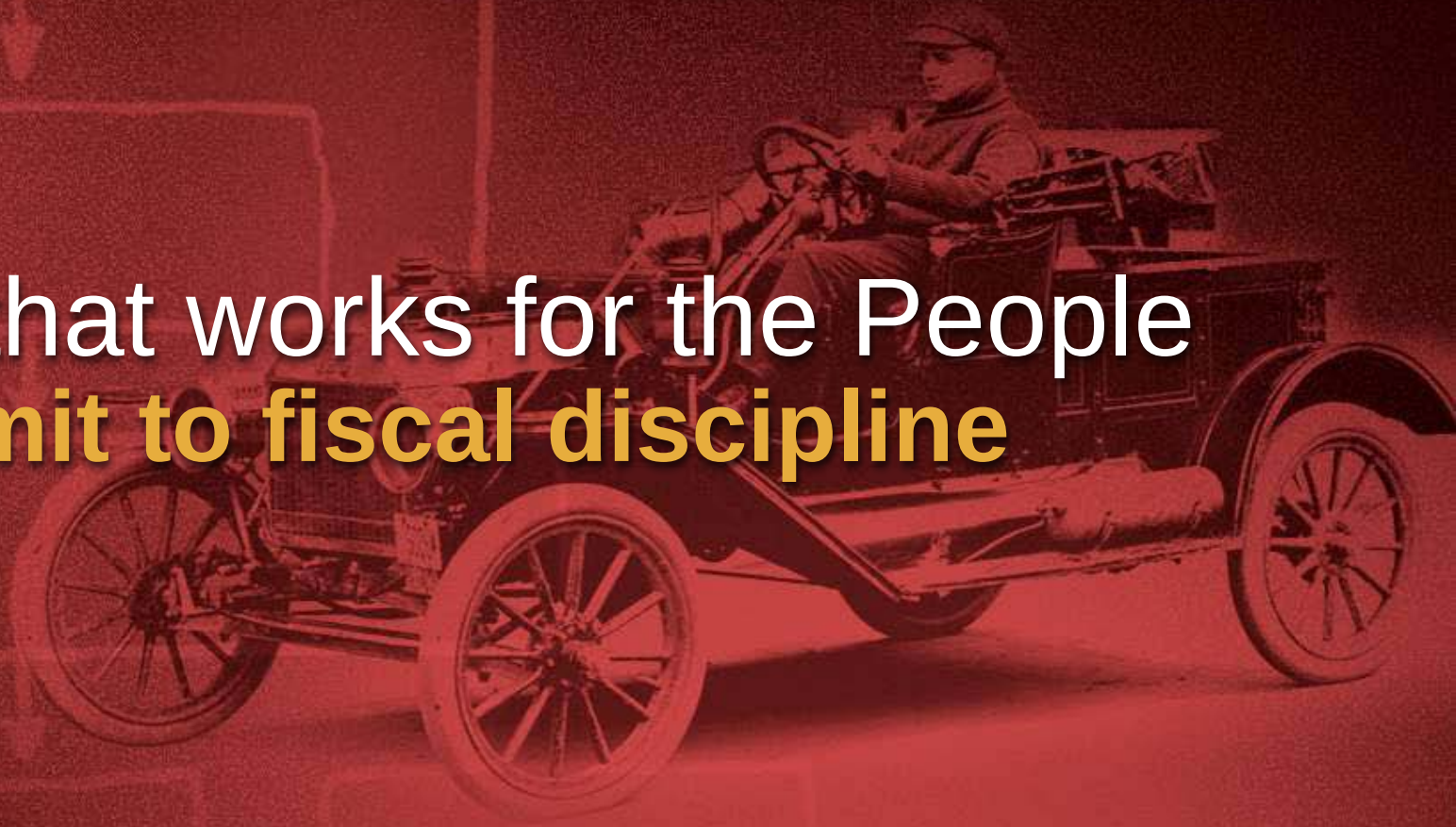
Reimagining Gov't

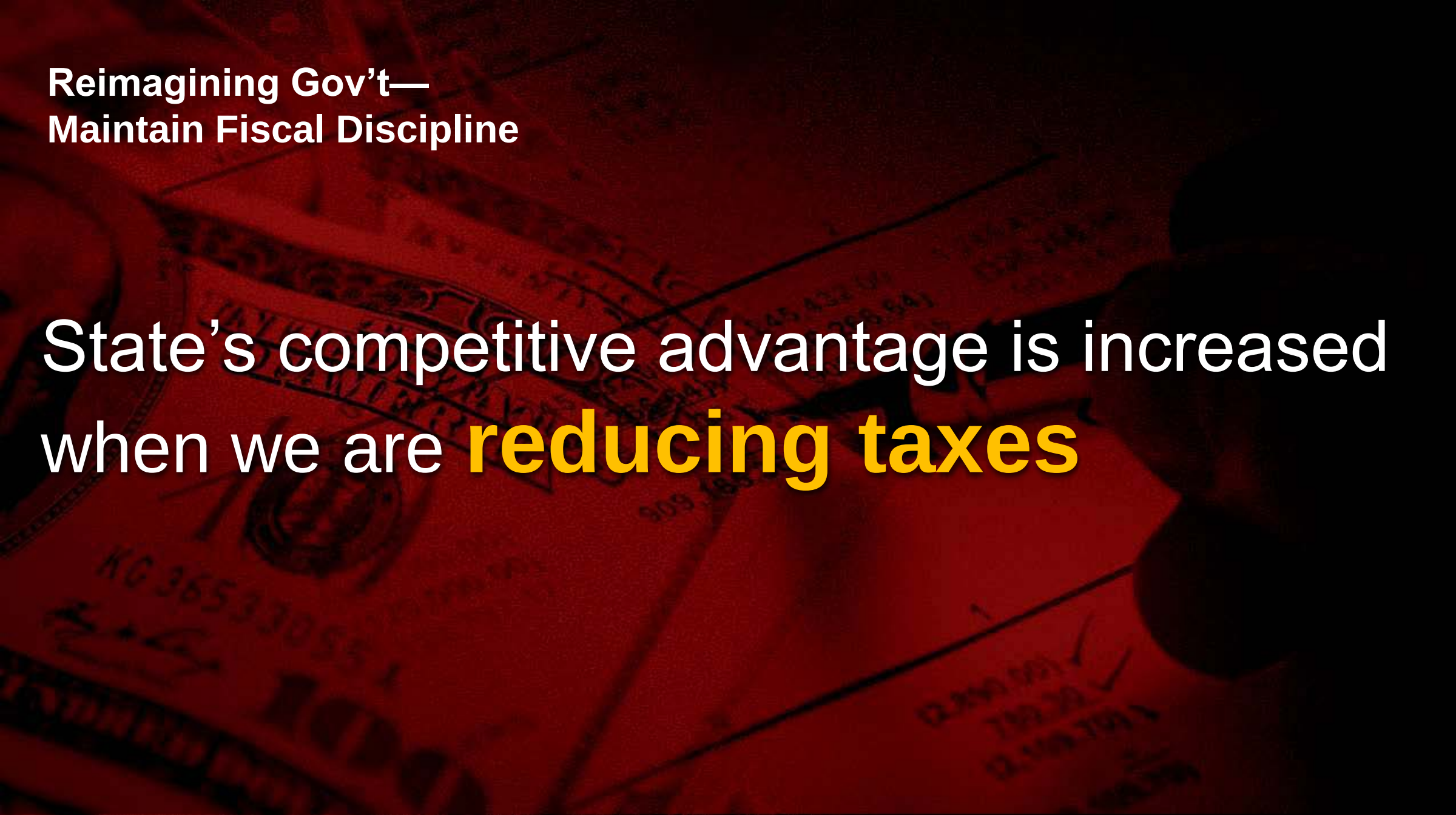
We need a government that...
**performs better
& costs less**

The background of the slide features a vintage photograph of a man driving an early 20th-century open-top automobile. The entire image is overlaid with a semi-transparent red filter. In the background, there is a faint, white flowchart or organizational chart with several rectangular boxes connected by arrows, suggesting a process or system being reimagined.

Reimagining Gov't

A government that works for the People
Must commit to fiscal discipline



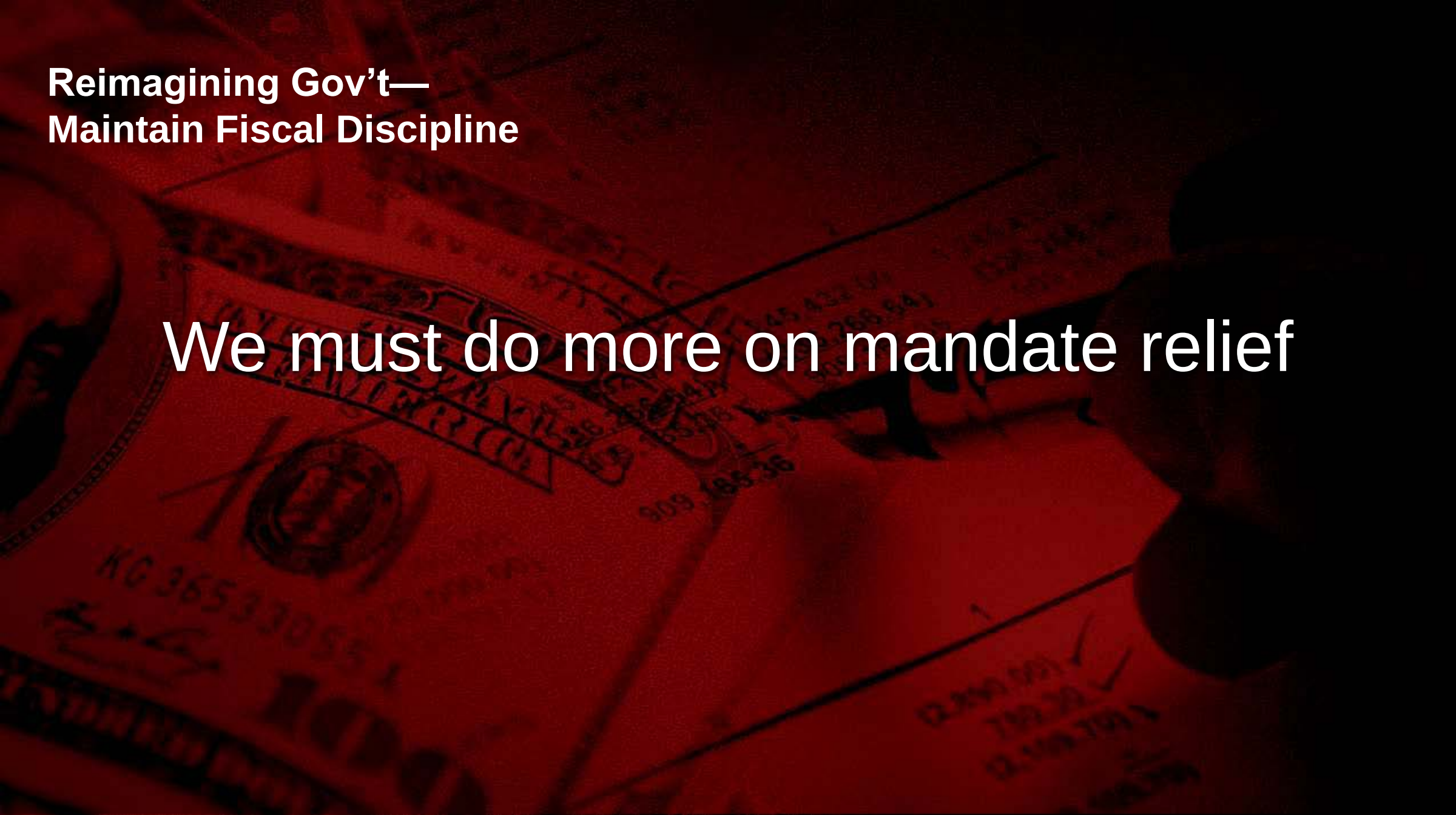


Reimagining Gov't—
Maintain Fiscal Discipline

State's competitive advantage is increased
when we are **reducing taxes**

Reimagining Gov't—
Maintain Fiscal Discipline

Hold the line on spending
**Close remaining \$2 billion deficit with
no new taxes and no new fees**



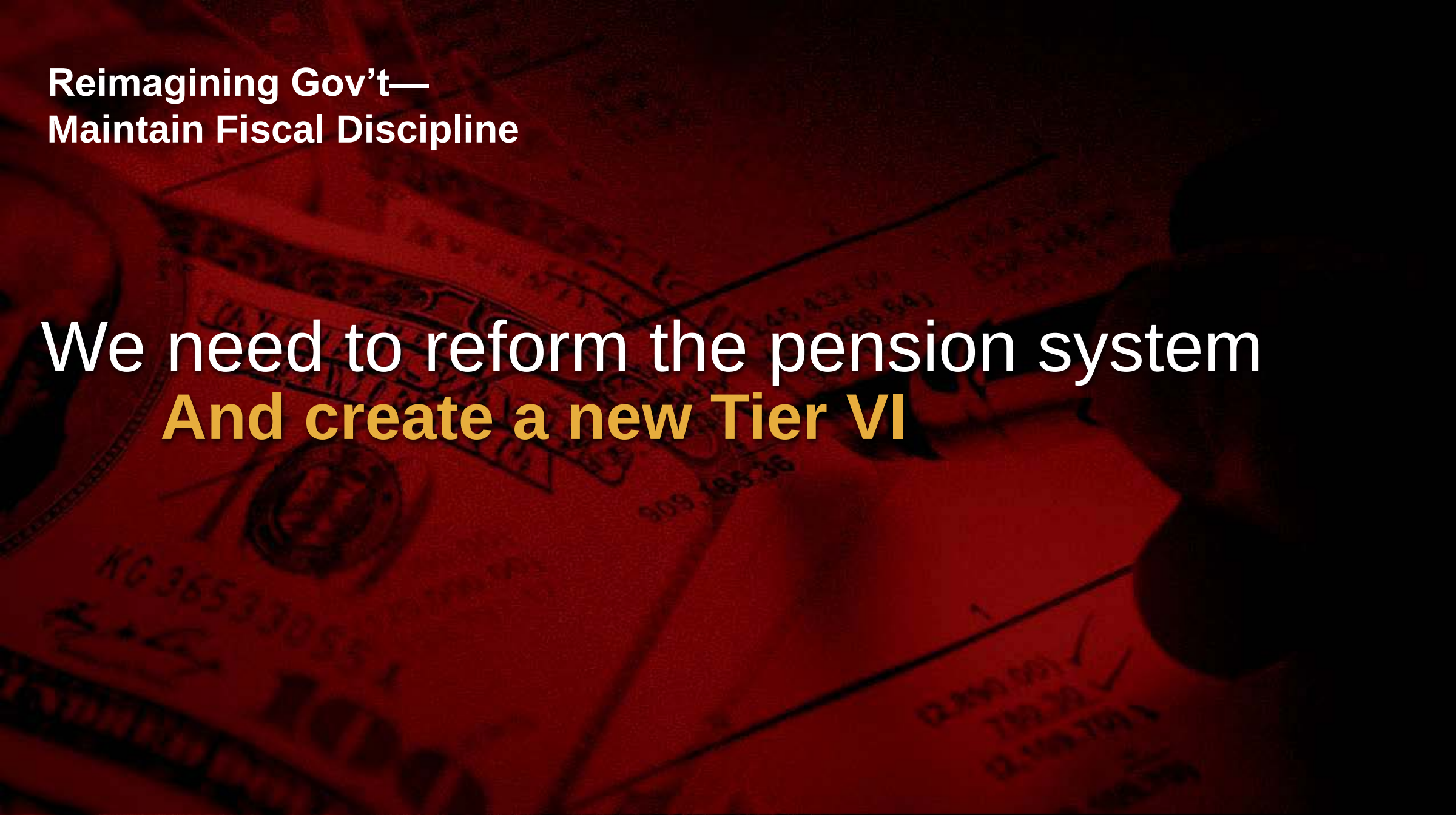
Reimagining Gov't—
Maintain Fiscal Discipline

We must do more on mandate relief

**Reimagining Gov't—
Maintain Fiscal Discipline**

100%

**Increase in pension costs
From 2009-2013**



Reimagining Gov't—
Maintain Fiscal Discipline

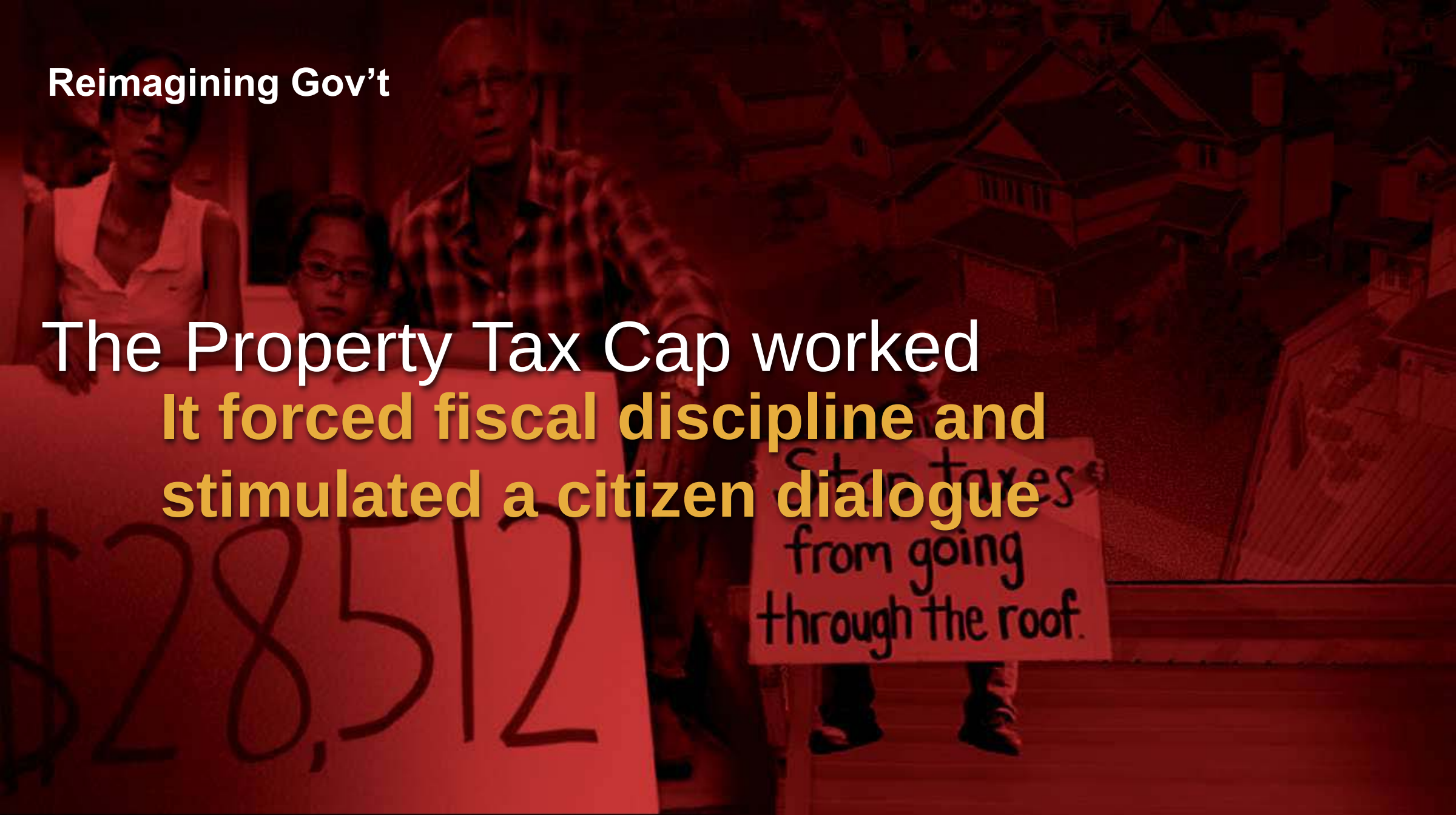
We need to reform the pension system
And create a new Tier VI

Reimagining Gov't

We need to help **local government**

\$28,512

Stop taxes
from going
through the roof.

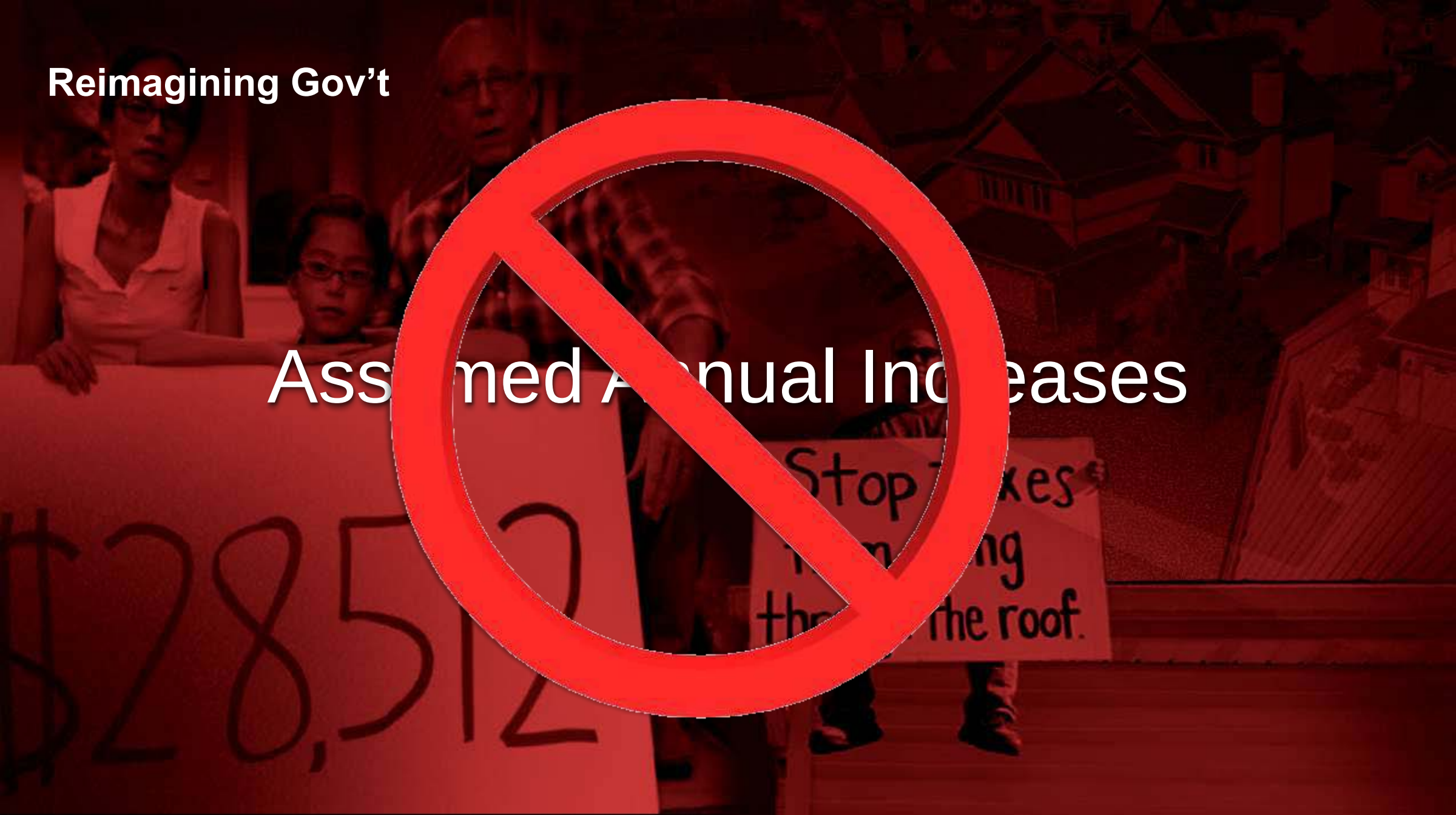


Reimagining Gov't

The Property Tax Cap worked
**It forced fiscal discipline and
stimulated a citizen dialogue**

Reimagining Gov't

Assumed Annual Increases



The background of the slide is a photograph of a protest or public demonstration. It is heavily overlaid with a semi-transparent red filter. In the foreground, a woman in a white tank top and a young boy with glasses are visible, both looking towards the camera. They are holding a large white sign that has the number "\$28,512" written on it in black marker. Behind them, other people are visible, including a man in a plaid shirt. To the right, another person is holding a sign that says "Stop... from going through the roof". The overall scene suggests a public gathering or protest related to the text on the slide.

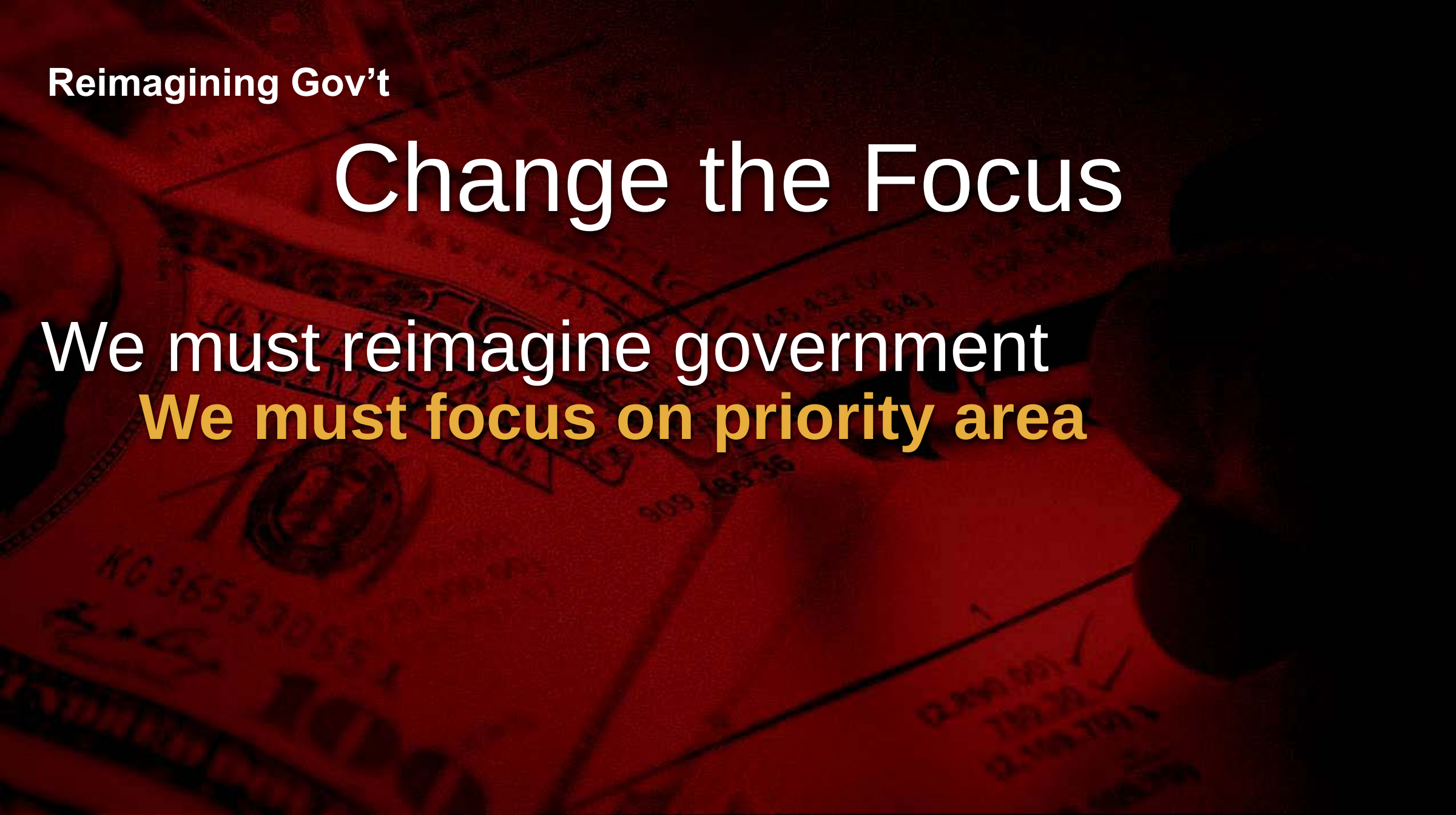
Reimagining Gov't

Mandate Relief Council

Public Hearings

Full Robust Discussion

Vote **Yea** or **Nay** on reforms by the end
of session



Reimagining Gov't

Change the Focus

We must reimagine government
We must focus on priority area



Reimagining Gov't

Priority Mission is Public Education

I learned my most important
lesson my first year as
Governor in public education..

I learned...

Everyone in education
has a lobbyist



Superintendents have lobbyists



Principals have lobbyists



Teachers have lobbyists



School boards have lobbyists



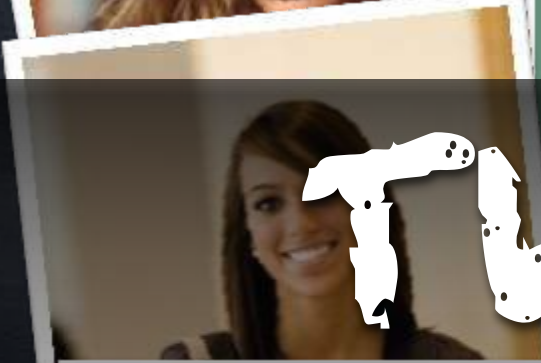
Maintenance personnel
have lobbyists



Bus drivers have lobbyists

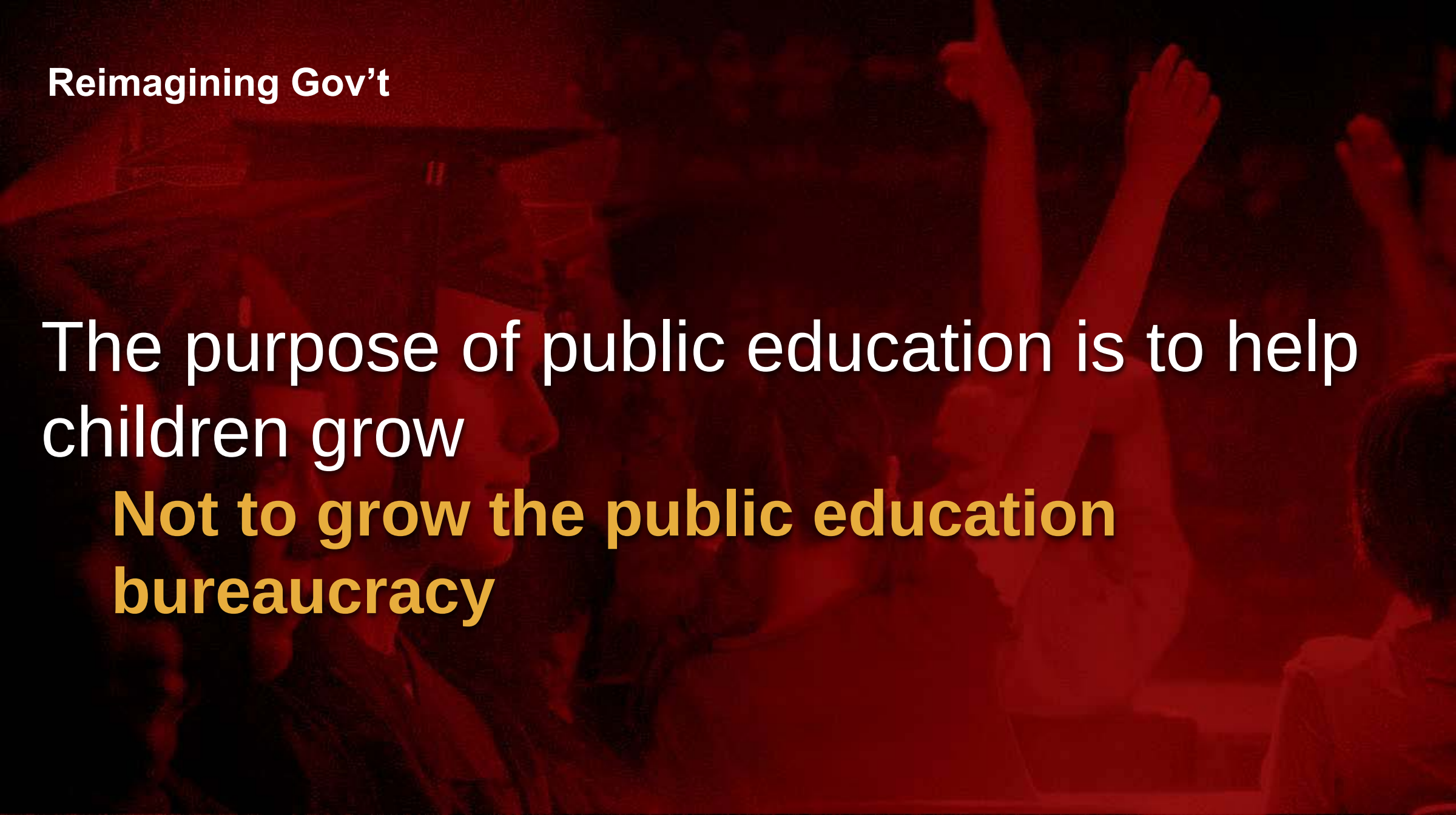
The only group without
lobbyists?

The Students





OFFICE OF THE GOVERNOR
STATE *of* NEW YORK
STUDENTS' LOBBYIST

A background image of a crowd of people with their arms raised, overlaid with a red tint.

Reimagining Gov't

The purpose of public education is to help
children grow

**Not to grow the public education
bureaucracy**



Reimagining Gov't

We are driven by the business of education
More than the achievement in education

Reimagining Gov't

Business of Public
Education

Achievement in Public
Education

#1 in spending

**#38 in graduation
rates**



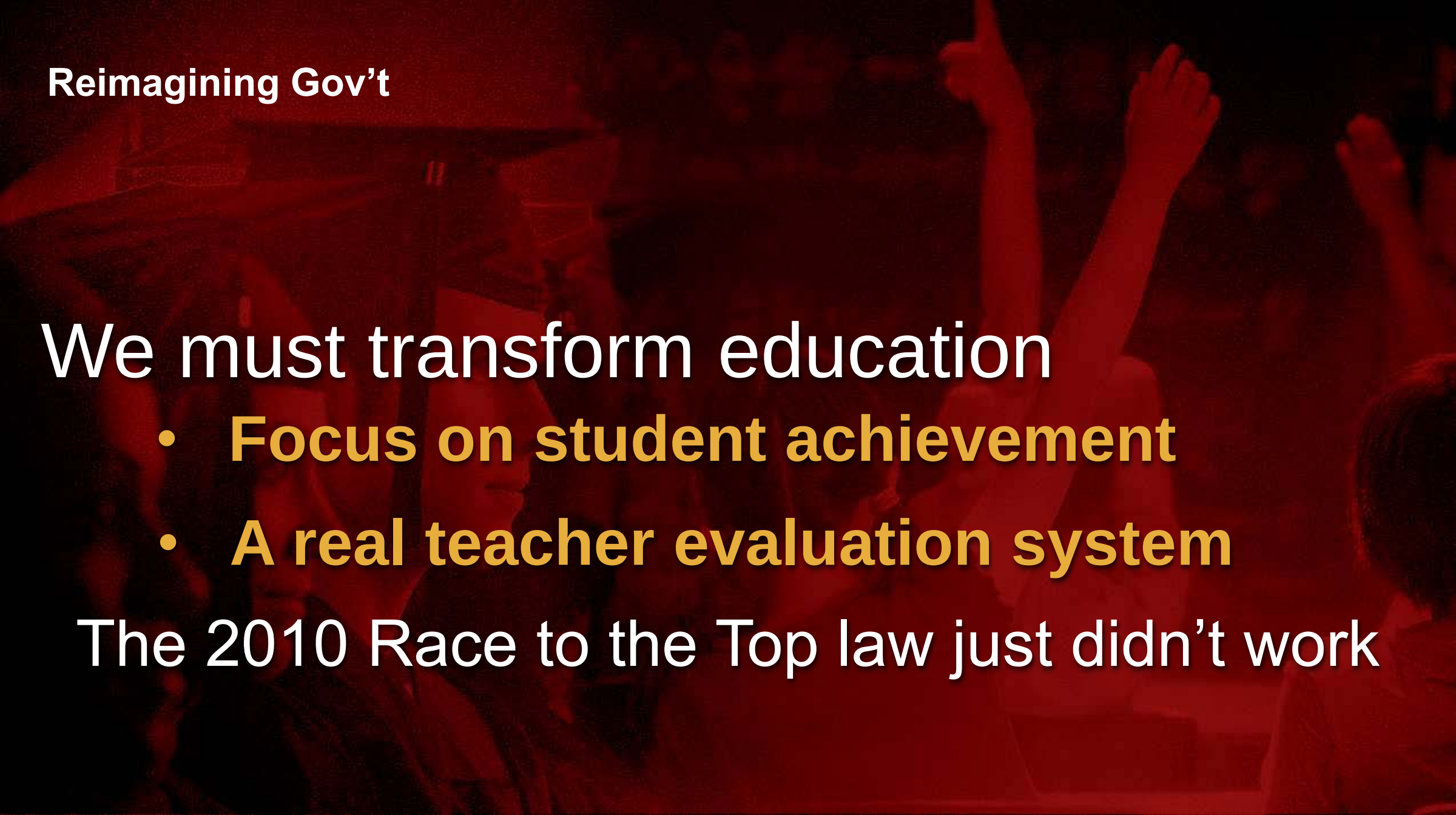
Reimagining Gov't

We need major **reform**

A background image of a crowd of people with their hands raised, overlaid with a red tint. The image is used as a background for the text.

Reimagining Gov't

We have to change the **paradigm**



Reimagining Gov't

We must transform education

- **Focus on student achievement**
- **A real teacher evaluation system**

The 2010 Race to the Top law just didn't work



Reimagining Gov't

We must transform education

- **Demand management efficiency**
- **A real management evaluation system**



Reimagining Gov't

New Blueprint for Education Commission
**Appoint a bipartisan commission in
consultation with the Legislature**



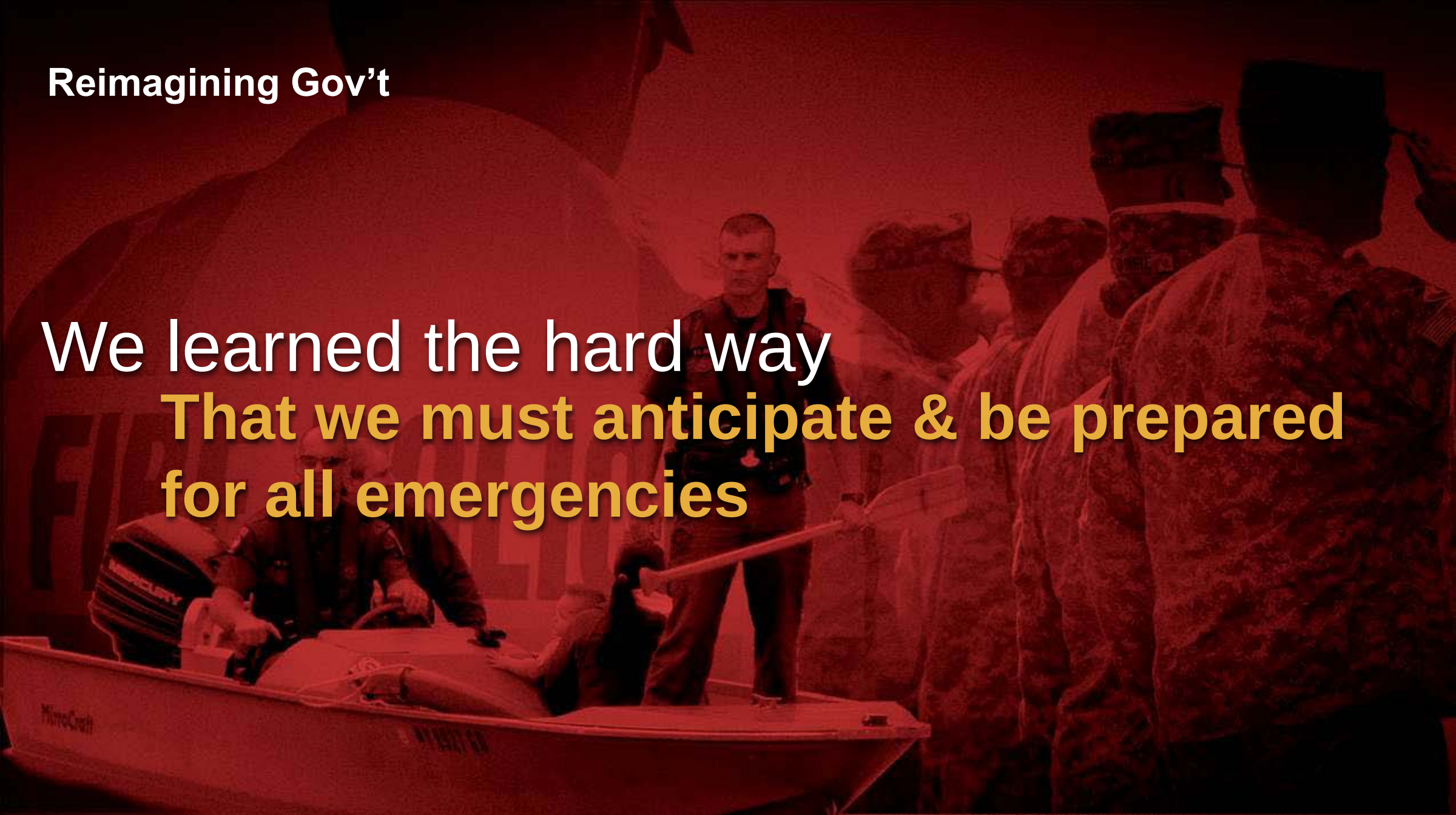
Reimagining Gov't

Public education is a core mission
We simply cannot fail
And will not fail

Reimagining Gov't

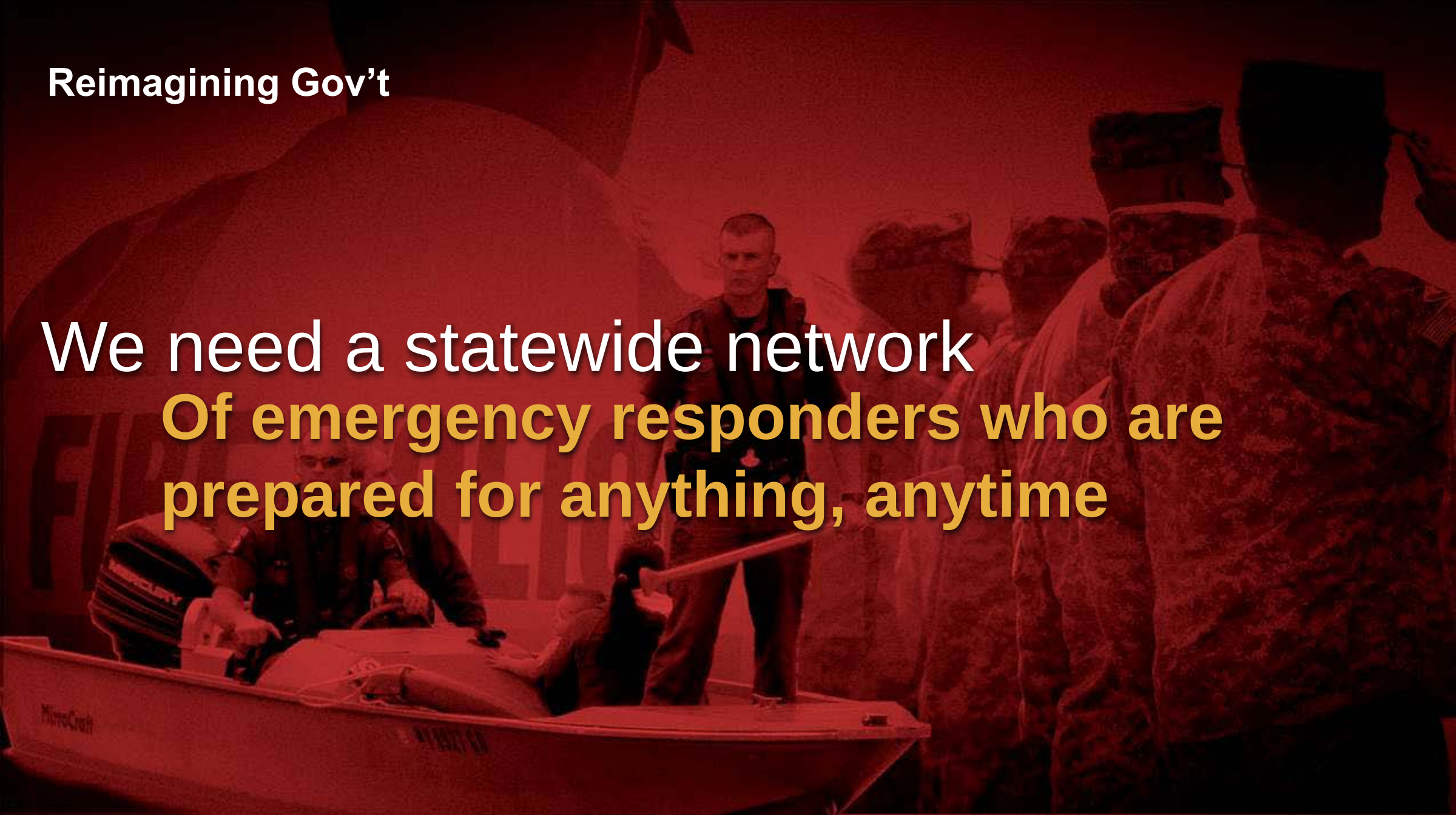
Public safety is also a core mission





Reimagining Gov't

We learned the hard way
**That we must anticipate & be prepared
for all emergencies**

A red-tinted photograph showing emergency responders. In the foreground, a man in a dark uniform stands in a small boat, holding a long pole. To his left, another person is seated in the boat. In the background, several other responders in uniforms are standing on a shore. The scene is dimly lit, suggesting a night or low-light emergency response.

Reimagining Gov't

We need a statewide network
**Of emergency responders who are
prepared for anything, anytime**

Reimagining Gov't

100 year floods no longer happen every 100 years

**22 major
floods**



2006

**2 major
floods**



2007

**1 major
flood**



2008

**1 major
flood**



2009

**26 major
floods**



2011

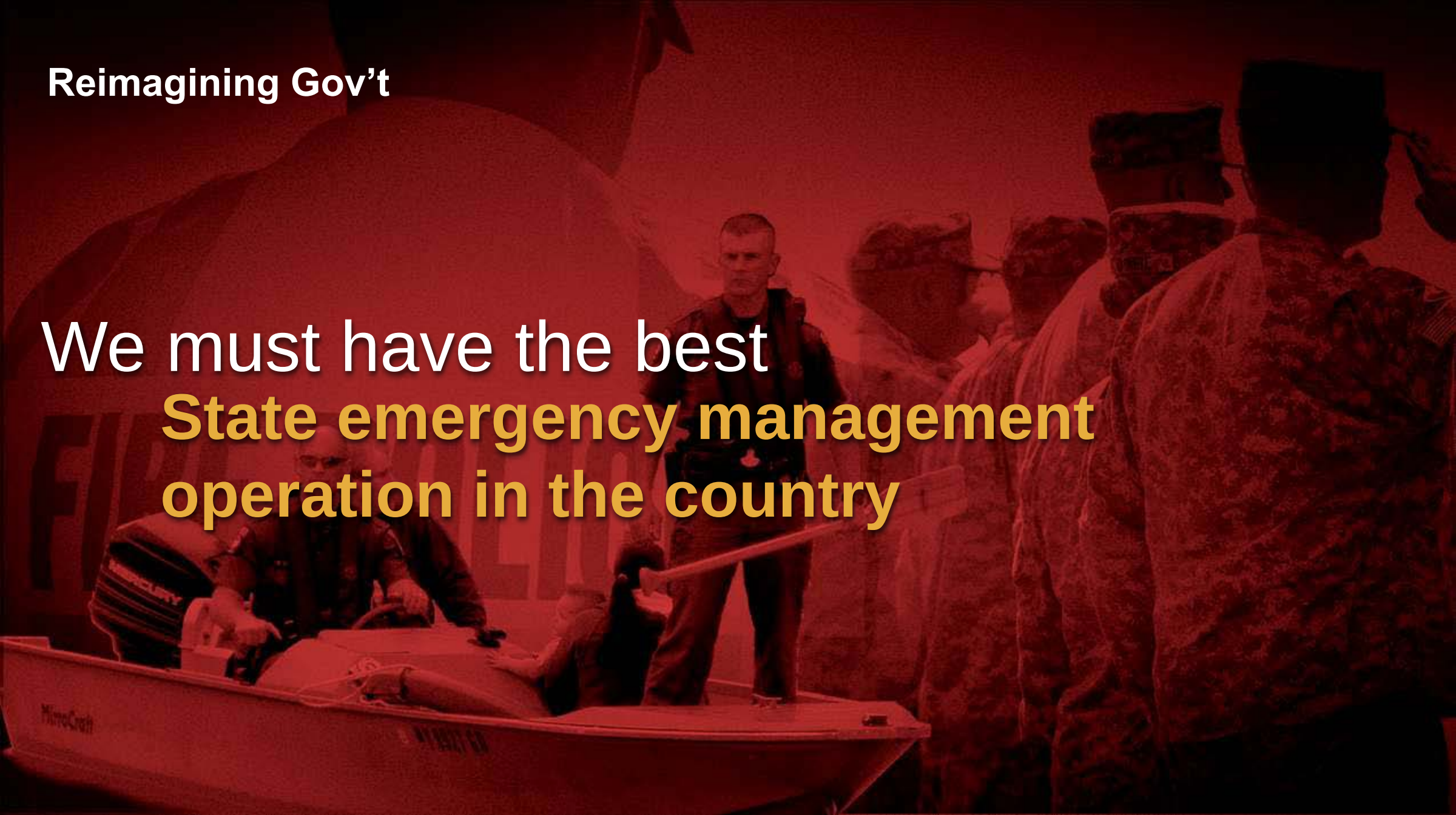
Source: National Oceanic and Atmospheric Administration

A photograph of a street scene during a flood. The road is completely submerged in brown, murky water. In the background, there are buildings, including a prominent red one, and traffic lights showing green. The sky is overcast and grey.

Reimagining Gov't

I witnessed first hand

**The breakdown in communication,
transportation & the need for better
deployment of personnel**



Reimagining Gov't

We must have the best
**State emergency management
operation in the country**

Reimagining Gov't



Jerry Hauer

Phone: (555) 555-5555

Resume

United States

OBJECTIVE

Lorem ipsum dolor sit amet, consectetur adipiscing elit. Suspendisse id turpis vestibulum purus ultricies egestas a at dui. Suspendisse turpis nisl, ultricies eu tincidunt in, vulputate id nisl. Sed velit neque, dictum sed scelerisque ac, dapibus ut urna. Sed faucibus erat in felis aliquet rutrum.

EDUCATION

Nunc aliquet malesuada elit ac commodo.

(1998-2001)

Pellentesque orci nulla, bibendum et ultricies quis, luctus et quam. Fusce convallis, elit sed laoreet aliquam, sapien justo commodo augue, vel accumsan diam nulla vitae risus. Donec vehicula lacinia metus, in auctor mauris faucibus vitae.

Nunc aliquet malesuada elit ac commodo.

(2001-2006)

Pellentesque orci nulla, bibendum et ultricies quis, luctus et quam. Fusce convallis, elit sed laoreet aliquam, sapien justo commodo augue, vel accumsan diam nulla vitae risus. Donec vehicula lacinia metus, in auctor mauris faucibus vitae.

SKILLS

Nunc aliquet

Pellentesque orci nulla, bibendum et ultricies quis, luctus et quam.

Nunc aliquet

Pellentesque orci nulla, bibendum et ultricies quis, luctus et quam.

EXPERIENCE

Pellentesque orci nulla, bibendum et ultricies quis, luctus et quam.

(2010-Present)

Pellentesque orci nulla, bibendum et ultricies quis, luctus et quam. Fusce convallis, elit sed laoreet aliquam, sapien justo commodo augue, vel accumsan diam nulla vitae risus. Donec vehicula lacinia metus, in auctor mauris faucibus vitae.



PART III NY vision for a progressive future



Progressive Future

Financial Crisis

**Taking a terrible toll on our state's
homeowners**

The background of the slide is a dark green-tinted photograph of a two-story house. In the foreground, there are several real estate signs. A large sign on the left says 'FORECLOSURE' in bold, capital letters. Below it, another sign partially visible says 'HOME FOR SALE'. To the right, another sign says 'OFFICE'. The overall scene suggests a housing market crisis or financial distress.

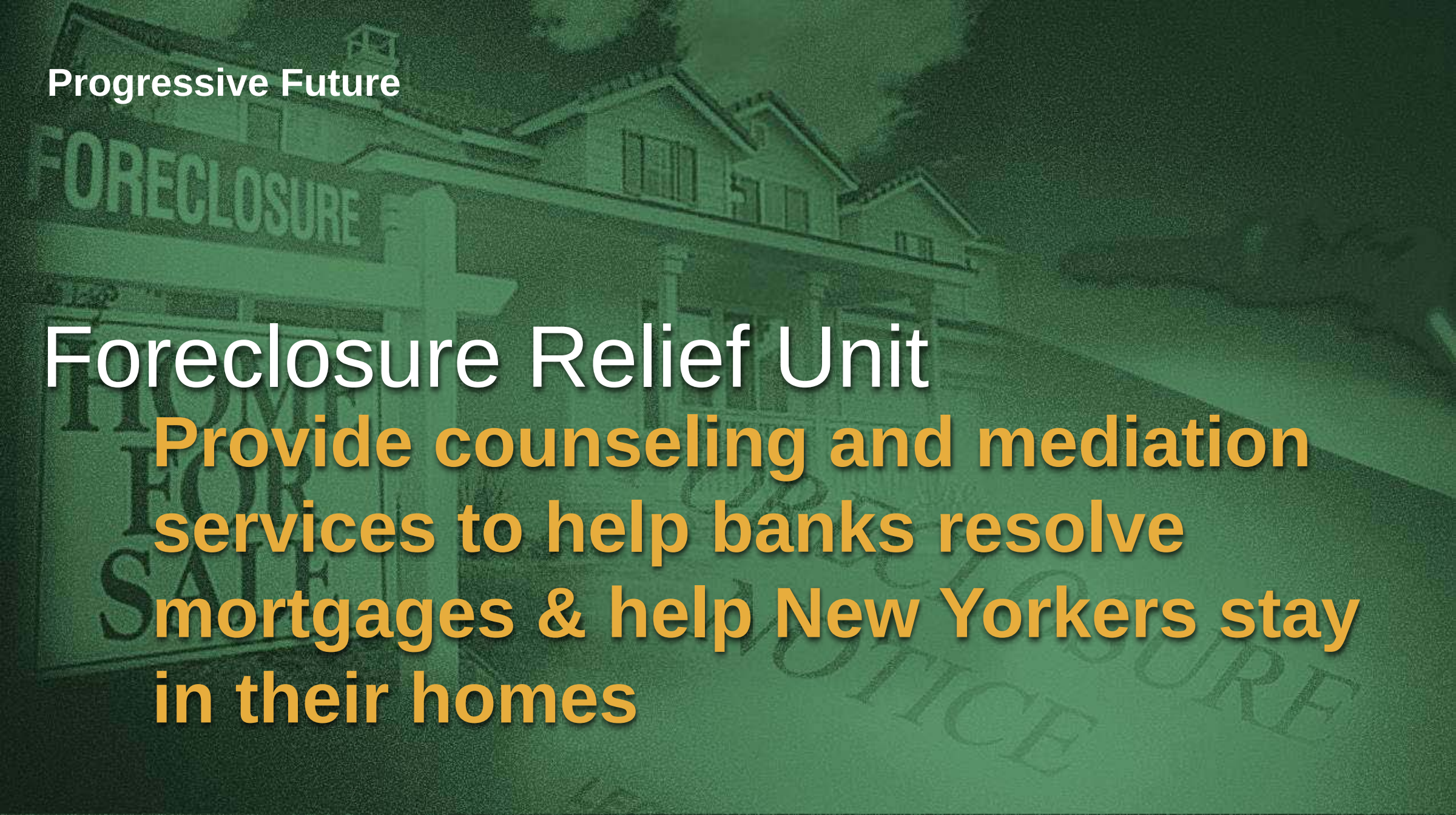
Progressive Future

Last year...

Department of Financial Services

Was a NYS innovation

**Combined financial regulation &
consumer protection**

The background of the slide is a photograph of a two-story house with a green lawn. Overlaid on the image are several signs: a large 'FORECLOSURE' sign on the left, a 'HOME FOR SALE' sign in the center, and a 'NOTICE OF FORECLOSURE' sign on the right. The entire image has a dark green tint.

Progressive Future

Foreclosure Relief Unit

Provide counseling and mediation services to help banks resolve mortgages & help New Yorkers stay in their homes

Progressive Future

Last year, we enacted the best tenant
protection regulations in **30 years**

Progressive Future

This year, we're going make sure those
laws and regulations are being
Enforced

Progressive Future

Create the Tenant Protection Unit
At Homes and Community Renewal
Investigate fraud and prosecute
unscrupulous landlords

Progressive Future

Too many tenants have been abused for
too long and it **stops now**



Progressive Future

Expand MWBE Opportunities

Bonding support for \$200m in contracts

Reach our 20% Goal

Progressive Future

SUNY system has been the **great
equalizer** for the middle class

NY SUNY 2020



Progressive Future

Last year we enacted NYSUNY 2020

**Academic Excellence meets
Economic Development**

NYSUNY2020



Progressive Future

This year a new round of NYSUNY 2020

60 Campuses Compete for 3 \$20 million awards

**\$10m Executive commitment &
\$10m SUNY commitment**



Progressive Future

For all of our progress we still have
wrongs to right



Progressive Future

1 in 6 children in NY live in homes
without enough food



Progressive Future

Simply Unacceptable



Progressive Future

USDA FOOD STAMPS

30% eligible don't enroll

=1.4 million people

\$1 billion in federal funds unclaimed



Progressive Future

USDA FOOD STAMPS

Promote outreach

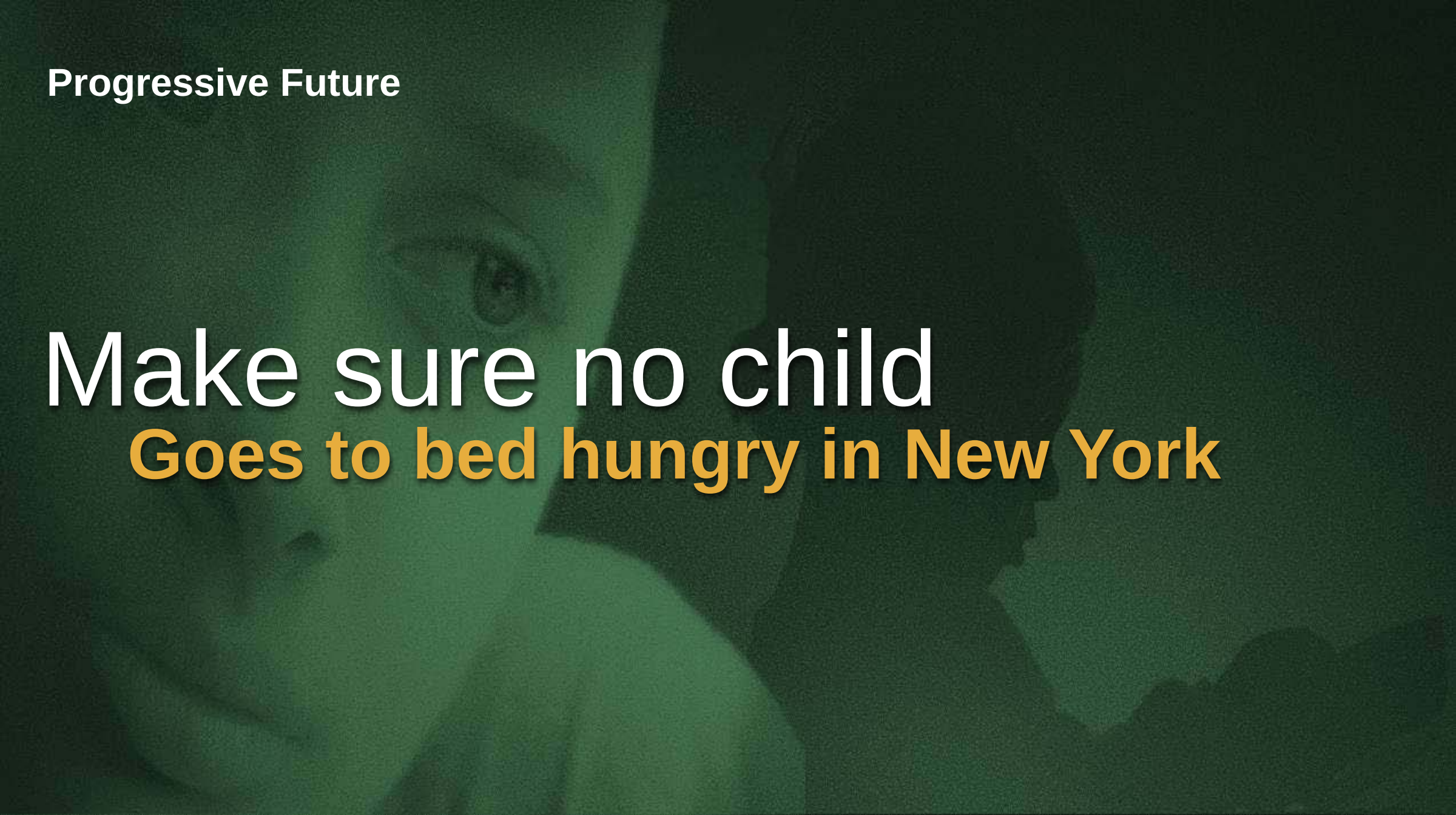
End stigma

Increase enrollment

Progressive Future

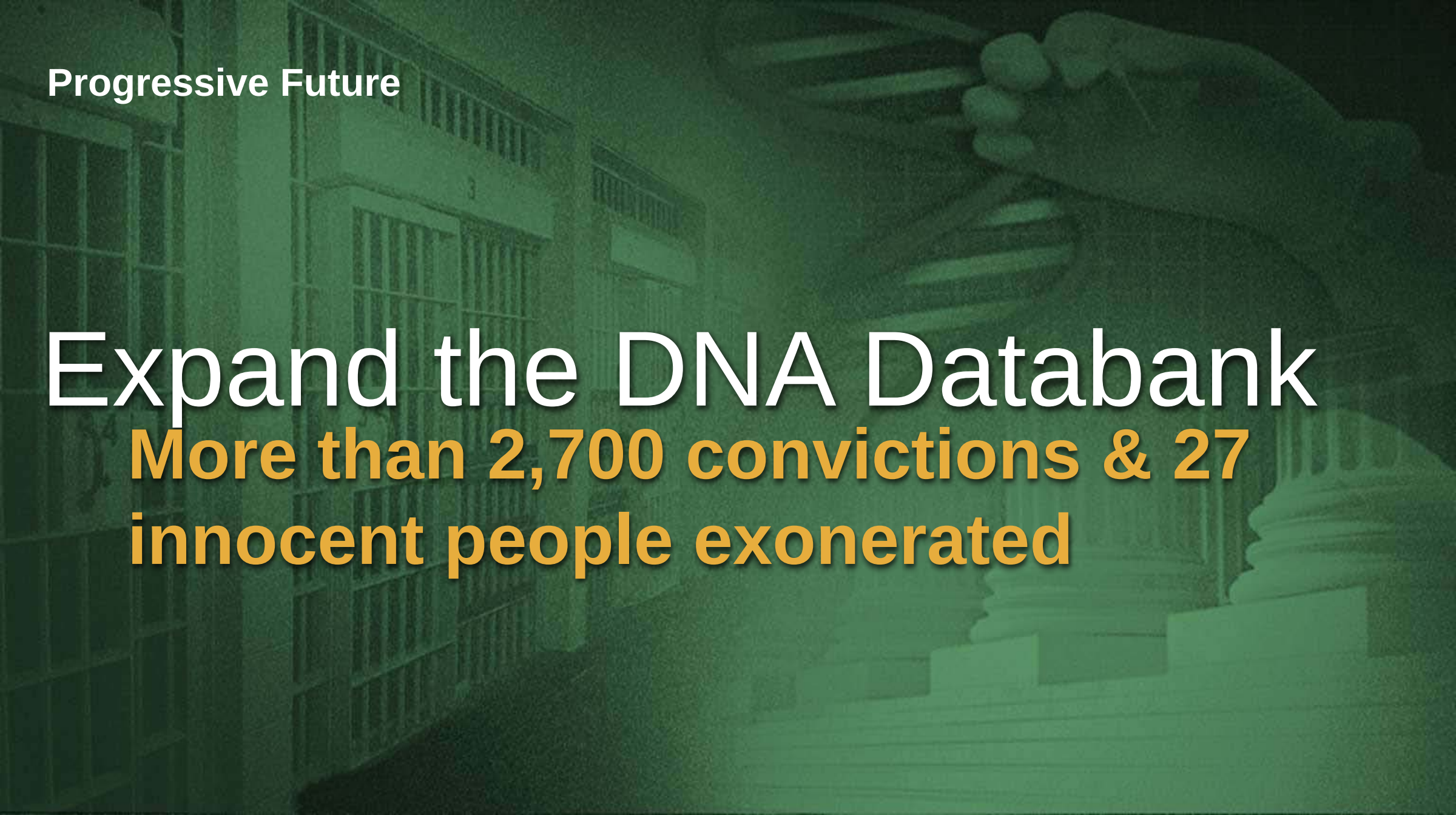
Stop fingerprinting families
with children for food





Progressive Future

**Make sure no child
Goes to bed hungry in New York**

The background of the slide is a dark green-tinted image. On the left, there is a multi-story building with many windows, resembling a prison. On the right, there is a large, classical-style statue of a person, likely Lady Justice, holding a scale. The overall tone is somber and institutional.

Progressive Future

Expand the DNA Databank

**More than 2,700 convictions & 27
innocent people exonerated**

Progressive Future

Expand the DNA Databank

Only applies to 50% of crimes

Expand to all crimes

Let's provide justice for ALL

NY can be first in the nation once again

Progressive Future

Tax Reform and Fairness Commission

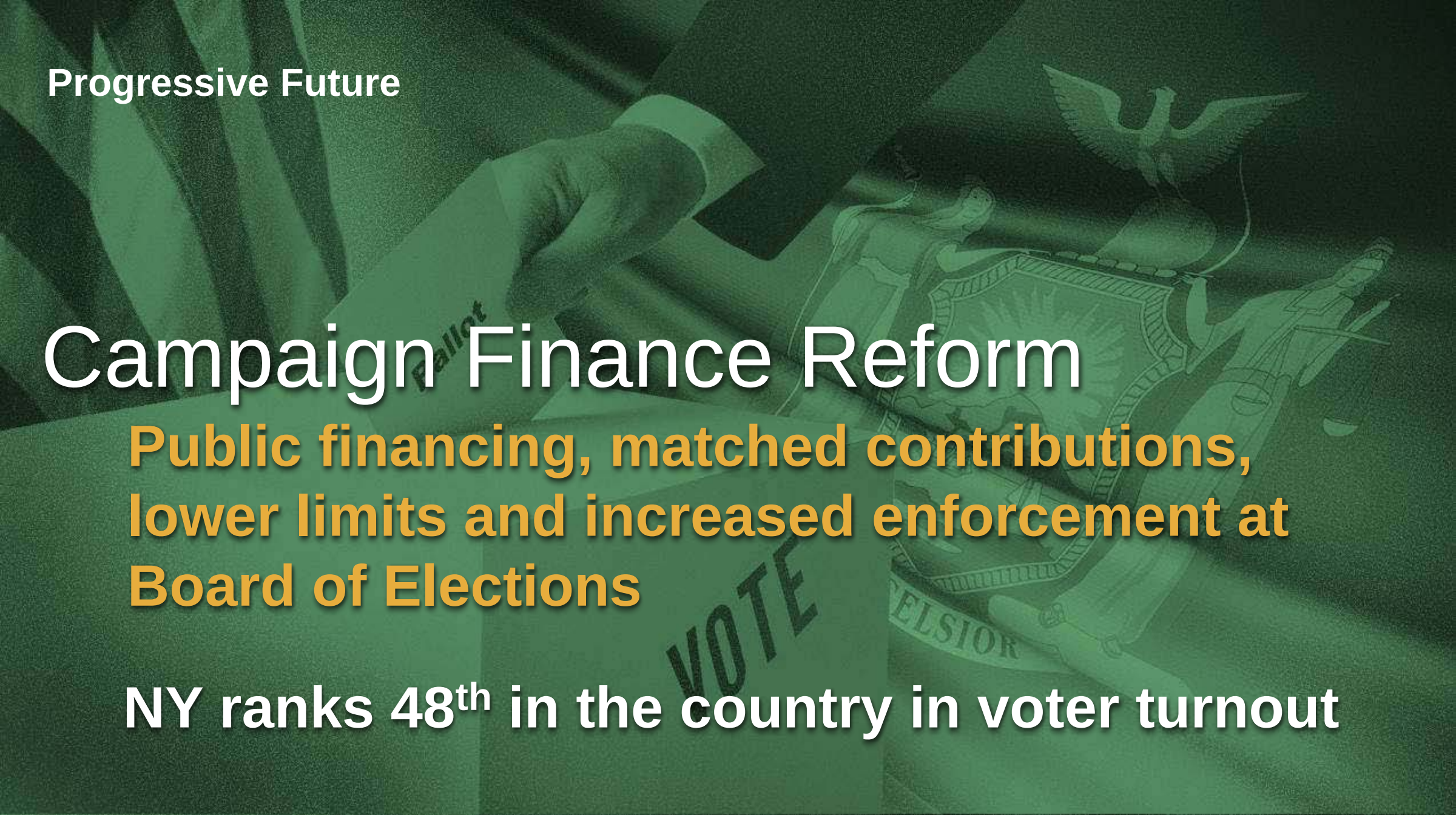
**Great work done to restore
fairness**

Progressive Future

Tax Reform and Fairness Commission

More to do to close loopholes and help small businesses by simplifying the tax code

Will form a bipartisan commission

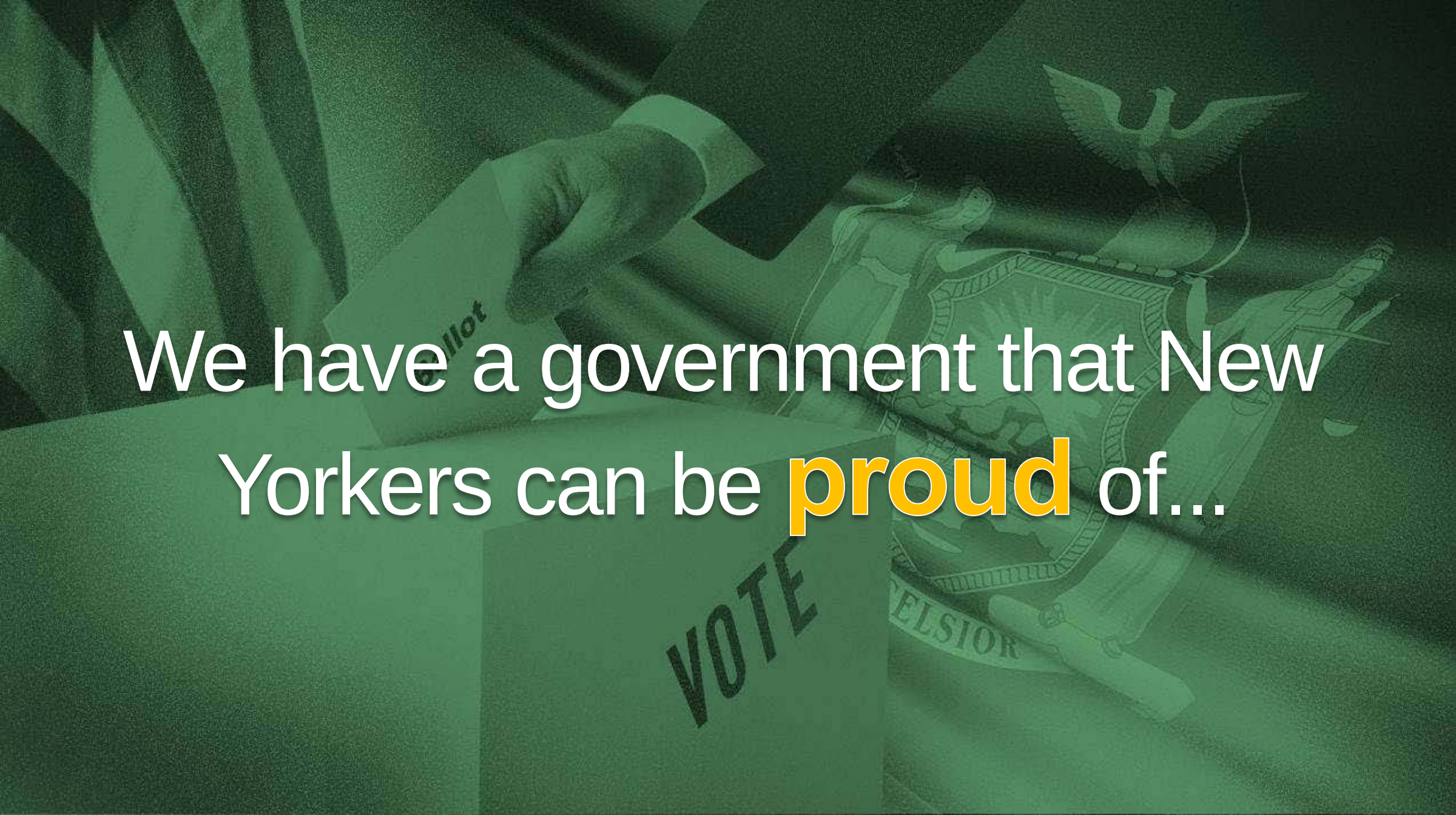


Progressive Future

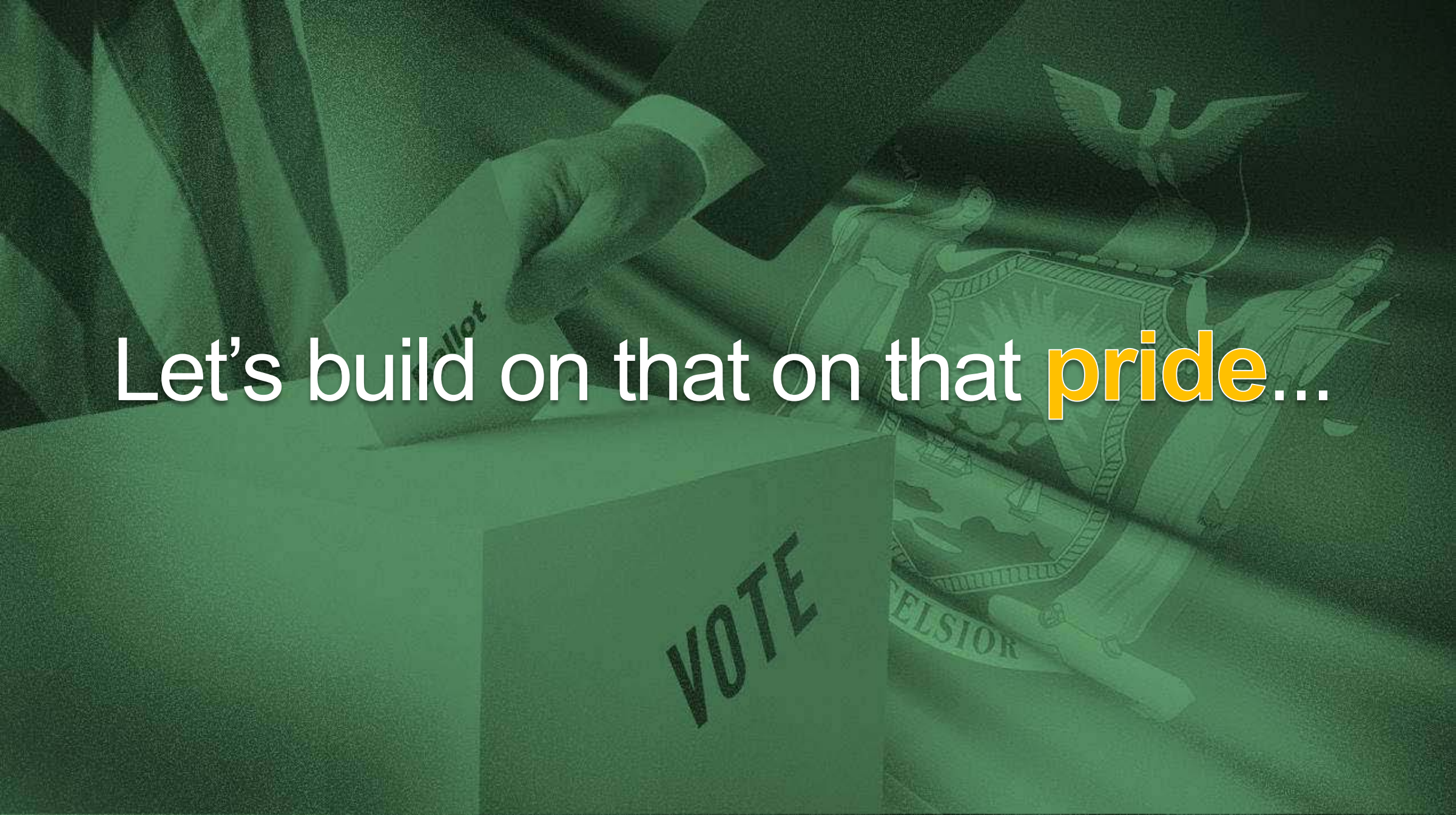
Campaign Finance Reform

**Public financing, matched contributions,
lower limits and increased enforcement at
Board of Elections**

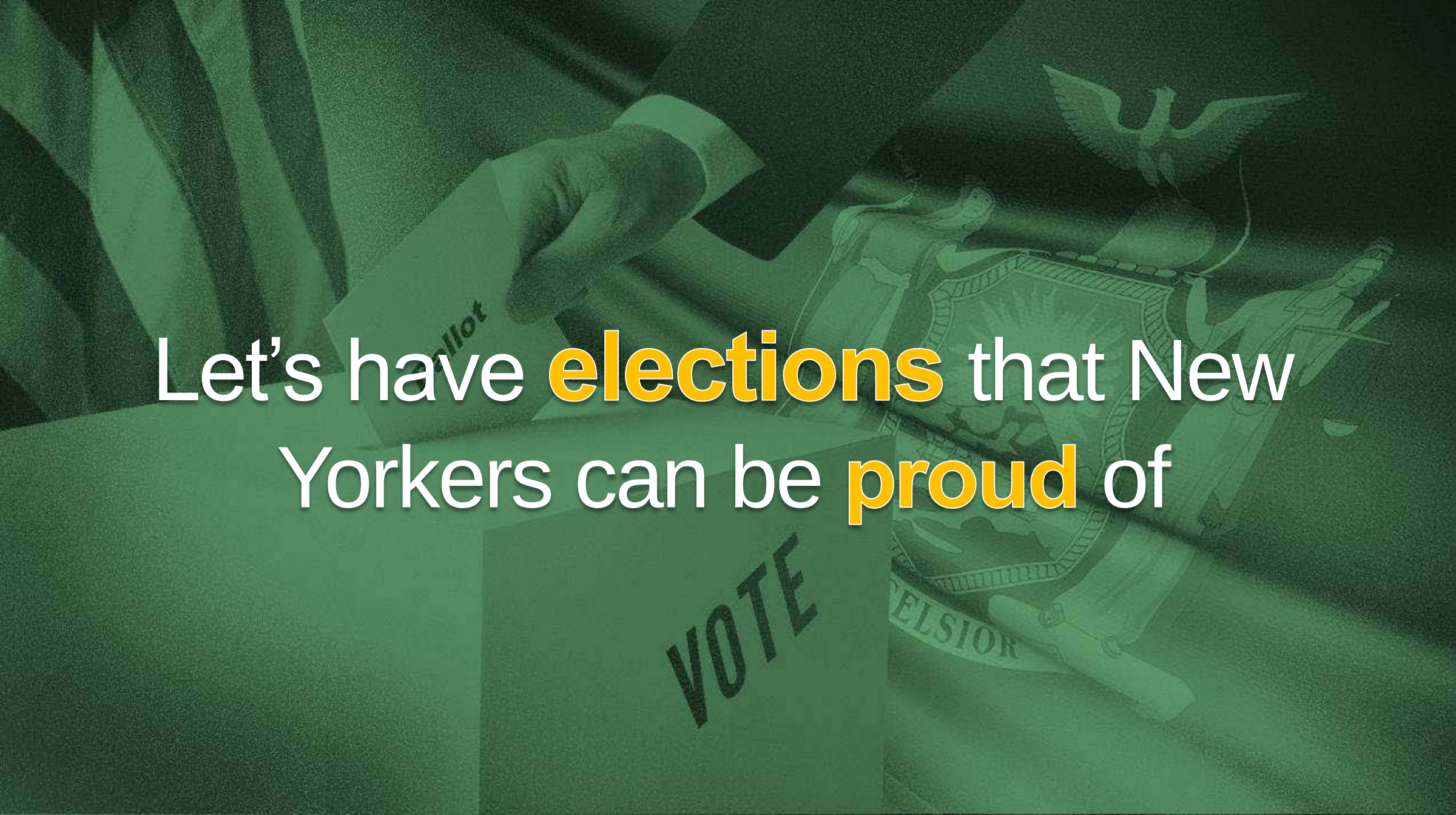
NY ranks 48th in the country in voter turnout



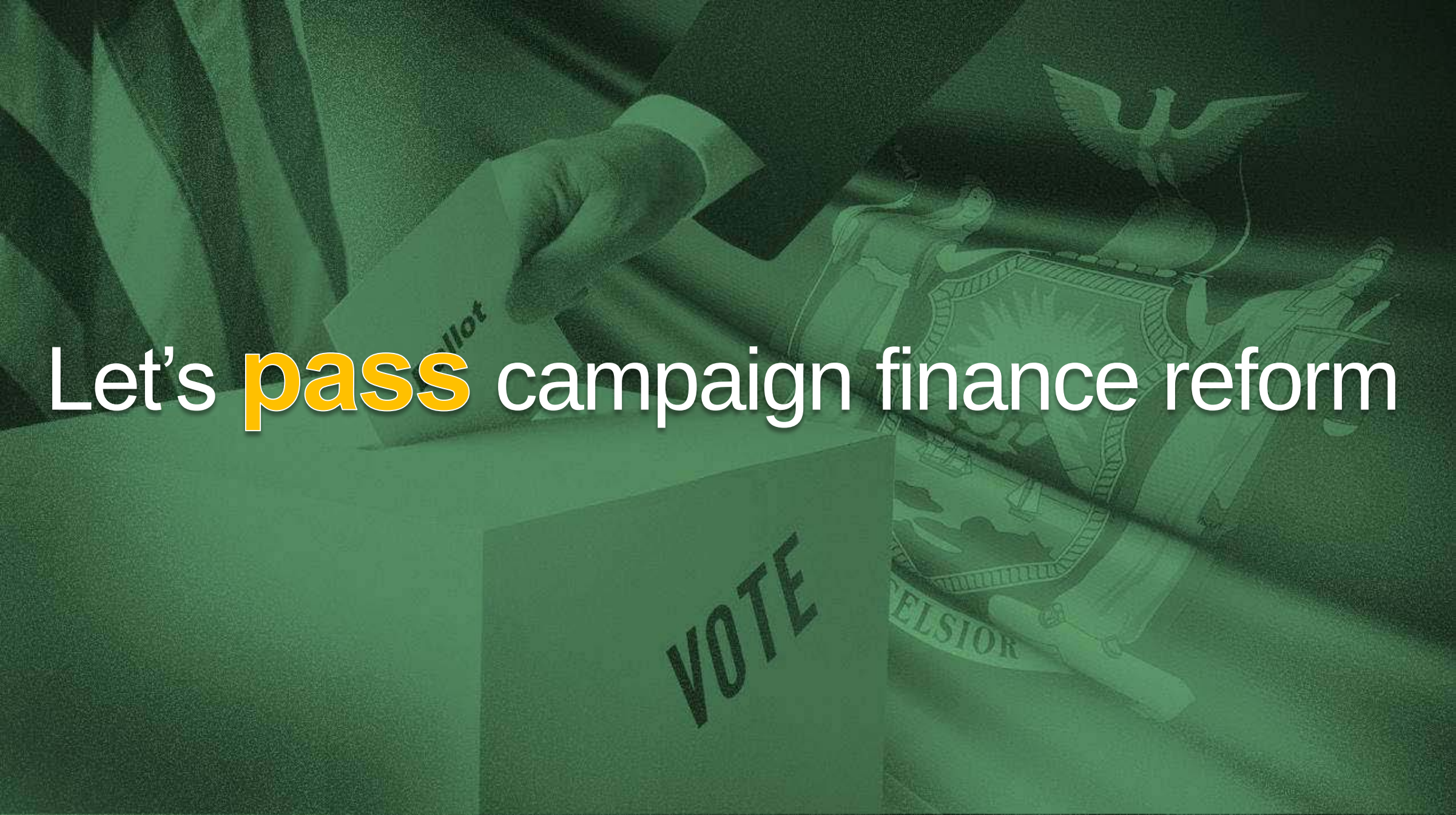
We have a government that New Yorkers can be **proud** of...



Let's build on that on that **pride**...



Let's have **elections** that New
Yorkers can be **proud** of



Let's **pass** campaign finance reform



In Closing...

Last year was an **historic success**



How?



Simple Answer



Changed Attitude



Constructive Impatience for Government Dysfunction



Disregard for

Political Extremists

Left



Right



We **believed** in the people

A blue-tinted historical photograph of a large assembly hall, likely the U.S. Capitol. In the foreground, a man in a suit is seen from the chest up, holding a glass aloft in a toast. The background shows a vast, ornate hall with many people seated at desks arranged in a semi-circle. The text "Mutual Respect" is overlaid in the center.

Mutual Respect

A large, dark blue silhouette of a donkey, the symbol of the Democratic Party, is centered in the background. The donkey's body is filled with a pattern of light blue stars. The head of the donkey is on the left, and its tail is on the right. The background is a dark blue gradient with faint, larger stars.

1st

New Yorkers



We **delivered** for the people



Made this state a **better** state



Cynics will say we **can't** do it again



Cynics **don't know us** and don't
know New York



2012

We Reach Even **Higher**



People elected us to **lead**



Together, we will **lead**



Only begun to explore the
capacity of our **partnership**



Together we can make NY the
strongest it has ever been

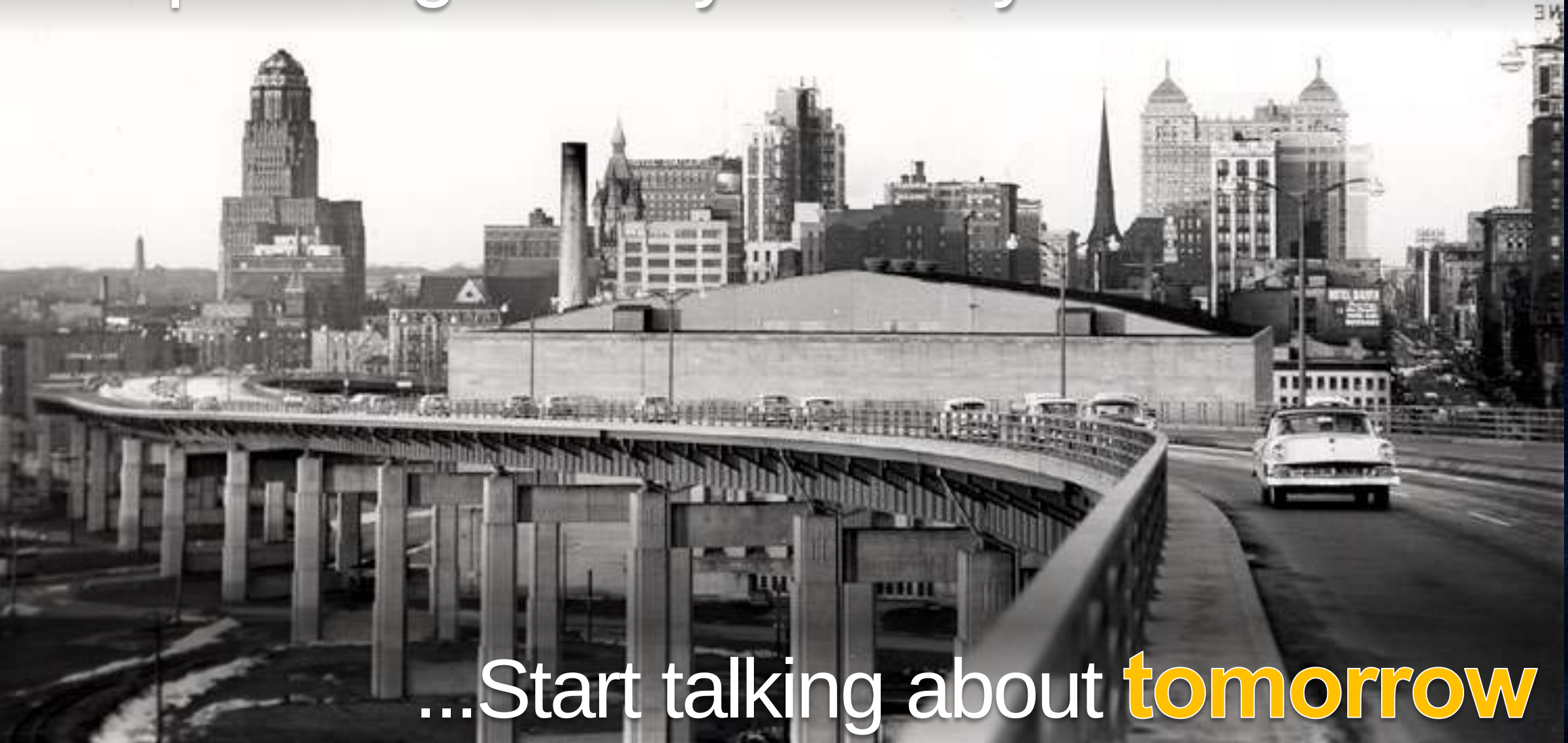


Build the **biggest** convention center

A photograph of a wind farm with several white wind turbines on a grassy field under a clear blue sky. The largest turbine is in the foreground, and others are visible in the background. The text "We can build a new energy system" is overlaid on the image, with "build" in yellow and the rest in white.

We can **build** a new energy system

Stop talking about yesterday in **Buffalo**



...Start talking about **tomorrow**



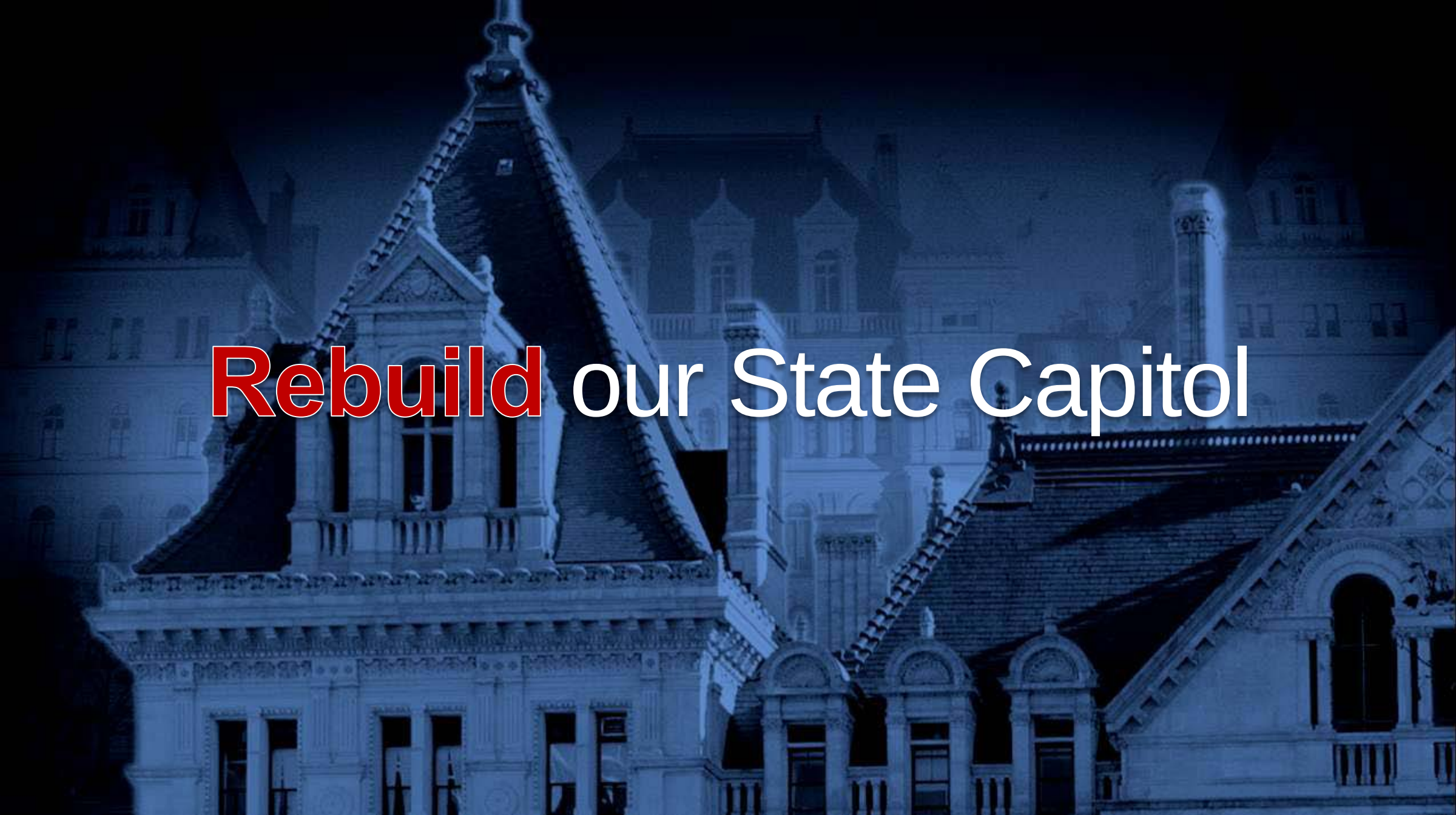
Rebuild this government for
a new generation



Improve 100s of bridges & 2,000 miles of roads

The background is a blue-tinted collage of various industrial and construction scenes. On the left, a smiling worker in a hard hat is prominent. In the center, there's a faint white outline map of the United States. Other scenes include a worker on a ladder, a person in a hard hat working on a roof, and a worker in a white shirt near some equipment. The overall tone is positive and emphasizes industry and employment.

Create thousands of jobs



Rebuild our State Capitol



Proud history to reach
toward a **brighter tomorrow**



We dream big and act smart



Because we are **New York**

Empire State Building—102 stories built
in 400 days





Erie Canal—Opened Nation to Commerce

Abolished slavery 35 years before the Emancipation Proclamation



Declared our **independence** from
Britain *before* the Declaration of
Independence



Women's Suffrage

Labor Movement

Environmental Justice



Gateway for immigrants

While some **build walls**



We open our arms



We don't fear diversity





Upstate...

Black
White

Gay
Straight

Downstate...





1

People



1

State



Because we are **New York**



We are the state of
Infinite possibility



There is nothing we can't do
When we are together

